

PARKS FOR ALL: MPRB 2021 COMPREHENSIVE PLAN

Minneapolis Park and Recreation Board

CAC MEETING #5 | December 1,2020

Comprehensive Plan

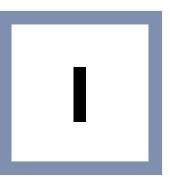
Minneapolis Park & Recreation Board



2007 - 2020

Approved October 17, 2007

Our current Comprehensive Plan runs through 2020. We need a new plan starting in 2021.



Welcome

PARKS FOR ALL CAC #5

Agenda

- 1. Welcome and agenda
- 2. Group agreement and online convening guidelines
- 3. Intros
- 4. Role of Community Advisory Committee
- 5. Project update
- 6. Public open time
- 7. Plan overview
- 8. Discussion
- 9. Engagement Tools
- 10. Adjourn

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Group Agreement

GROUP AGREEMENT

- I. Speak from your own experience
- 2. Stay on task
- 3. Value diverse perspectives
- 4. Step up, step back
- 5. Cells phones on silent, step away for calls
- 6. One mic: Be present, one conversation, respect the speaker, actively listen
- 7. Assume good intentions
- 8. Always attend and be present
- 9. Challenge yourself
- 10. Speak up (and let us know if you can't hear)
- 11. Ask questions
- 12. Be open to learning
- 13. Create and hold a welcoming space

ONLINE MEETING GROUND RULES

- 1. Please stay on "mute" until you are called on to speak
- 2. Write your name in the chat function if you want to speak and the moderator will call on you
- 3. Use chat function to make suggestions and ask questions
- 4. Any "Zoom bombing" including disrespectful or hateful actions will result in host removing participant from meeting
- 5. Please add your name, pronouns, and if you are a CAC or YDT
- 6. If you need technical assistance, please write in the Chat Box or call Madeline at 612-283-9496 and staff will assist you
- 7. Moderators reserve the right to turn off videos or mute people
- 8. We are not recording this meeting

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Intros

INTRODUCTIONS BY CAC, STAFF, AND GENERAL PUBLIC

- We will call on you for intros
- Unmute your mic when called on
- If you are on the phone, we will call on you
- INTRODUCTIONS: Name, role, and ONE WORD about something you are

excited about in the plan

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Role of the CAC

CAC ROLE

The appointed CAC for the 2021 Parks for All Comprehensive Plan shall:

- Become knowledgeable about the MPRB Comprehensive Plan and process
- Understand and represent the park and recreation needs of the community and park visitors
- Act as community liaisons for the project
- Help identify communities, organizations, user groups, populations and others that should be Consulted in the engagement process
- Provide feedback on a draft plan
- Help identify values, strengths and needs within the Minneapolis Park system and within their communities
- Provide insight on the long-term policy direction of MPRB
- Report back to appointers or appointing bodies, as requested, on the plan process, information presented,
 and possible recommendations
- Engage in subgroups as needed

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Parks for All Update

TIMELINE

	2019		2020								
	Oct-Dec	Dec	Jan	Feb	April	May-June	July-Oct	November	Dec	Jan	Feb/March
						Park Summit:		Public Comment Period Opens			
Commissioners	Plan update 10/2			CoW: Park Innovation		Park Summit	Key Directions: Discussion Item		Present Plan		Public Hearing and Adoption
Workgroups (TAC) and Forums	Meeting 1	Meeting 2	Meeting 2	Meeting 3	Meeting 3 And focus groups	Park Summit	Additional focus groups as needed		Meeting 4	Meeting 4	
CAC		CAC #1		CAC #2: Data analysis. And park innovations	CAC #3: Process reflection	CAC #4: What is the future we are planning for? and recommendations Park Summit			CAC #5 Review feedback		Public Hearing

HOW MANY PEOPLE HAVE WE HEARD FROM?

- Over 4,000 Dream Park Cards
- 100 text engagements
- 325 Parks for All surveys with average demographic response rate of 83% with sample reflecting city of

Minneapolis

- ■180 MPRB Staff/Elected Official Surveys
- ■136 Public Surveys
- 15 Forums
- 500+ statistically valid city-wide survey
- 10 Youth Design Team
- 18 CAC
- 100 topical workgroup members (TAC)
- 25 PAC
- 7 Community Collaborators

TOTAL:

Approximately 5000 people have engaged in providing input on Parks for All

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Public Comment Open Time

OPPORTUNITY FOR PUBLIC COMMENT

- Please sign up before you present by putting the words "OPEN TIME" and the moderator will call on you
 - 2 minutes to share your comments
- Staff may not respond after each comment -- intention is for public to share comments with the CAC

CAC Policy Ideas

- C1: Encourage non-motorized use of parkway system through inclusion of dedicated bicycle facilities
- C2: Prioritize implementation of projects that close trail gaps in the Grand Rounds system
- C3: Establish parkways, the Grand Rounds, and city greenways as connections to and between parks, through collaborative programming, wayfinding, and information availability across agencies
- C4: Repair, maintain, and design trails with an eye toward both accessibility and environmental sustainability including considerations of materials and alignment.
- C5: Ensure partnership agreements include clear roles and responsibilities and are shared with the public.
- C6: Integrate customized health and wellness options into recreation centers.
- C7: Improve linkages between traditional healthcare organizations and parks and recreation.
- C8: Collaborate with peer park agencies on sharing best practices in parks and recreation.
- C9: Create and offer evidence-based physical activity programs.
- C10: Improve the health and wellbeing of older adults through parks and recreation including chronic disease prevention, food security access, and opportunities to establish social connections.
- CII: Dedicate staff to housing, homelessness, and displacement issues including coordination of housing policy with partners and community engagement around housing.
- C12: Evaluate all MPRB land holdings with housing stock for transition to use as affordable housing.
- C13: Repurpose MPRB parcels for affordable housing if they lack necessary recreational potential and purpose.
- C14: Place a moratorium on encampment sweeps on MPRB property.
- C15: Create and amplify youth environmental education including climate change at recreation centers.
- C16: Identify and close gaps in environmental education programming opportunities across the city
- C17: Build a public art program that that showcases and employs community, including youth, to increase public art offerings in our parks.

- C18: Identify key partners to share resources and best practices around public art installation and maintenance processes.
- C19: Expand maintenance budget and partnerships to include the care and keeping of public art pieces.
- C20: Prioritize outreach and programming, to communities with limited access to greenspace and community gardening spaces.C21: Increase access to and participation in volunteer work and seasonal staff employment by BIPOC individuals.
- C22: Incentivize and reduce barriers for minority owned businesses to provide services to MPRB.
- C23: Support community organizations as stewards of neighborhood parks, for maintenance, management, and programming.
- C24: Make funding decisions based on historic investment gaps
- C25: Prioritize local hiring surrounding parks, including youth, community organizations, and small businesses.
- C26: Utilize only native plants in all areas except cultivated gardens.
- C27: Transition plantings to native species upon replacement.
- C28: Require wildlife friendly design and construction practices for all park improvements.
- C29: Partner with other government agencies to maintain and improve water quality by managing stormwater runoff.
- C30: Transition away from an auto-centric model of park visitation.
- C31: Expand opportunities to access and enjoy parks at pedestrian scale
- C32: Leverage current parkway modifications to continue providing enhanced space for pedestrians and cyclists.
- C33: Fill gaps and complete links in bike and pedestrian infrastructure in and around parks.
- C34: Continually convene conversations between those with different priorities for the parks.
- C35: Create, interpret, and program natural experiences across the city, so that all park users recognize the value and benefits of nature
- C36: Increase data gathering and knowledge around age group-specific programming, so that all ages and developmental levels are served, including young parents
- C37: Seek feedback from community leaders representing underserved communities on how they want to enjoy the parks.

CAC Policy Ideas

- C38: Leverage MPRB's existing community engagement networks and practices to advocate for tenant rights
- C39: Create and disseminate resources to improve access to and understanding of ecosystems, nature, and varied recreation spaces
- C40: Position parks as a trusted information source on health and wellness
- C41: Encourage different forms of human engagement with parks.
- C42: Partner with educational providers to create experiential nature-based programs
- C43: Create and provide ways for people to cool down in parks during summer heat waves.C44: Incorporate indigenous language systems across park system in multiple ways including programming, place names, technology, plant and medicine names.
- C45: Partner with people in our area who are already using indigenous languages to tell stories.
- C46: Support and provide education opportunities to teach and learn indigenous languages, histories and, stories from an Indigenous perspective.
- C47: Continually evolve community engagement processes to be more inclusive and representative of the diverse populations that we all live within.
- C48: Preserve and protect animal and plant species, including resident and migratory birds
- C49: Increase MPRB ecologists and natural resource personnel to manage habitat areas throughout the system
- C50: Prioritize protection and enhancement of ecological function through strong requirements
- C51: Partner with other agencies to monitor and protect wildlife
- C52: Protect the tree canopy
- C53: Foster habitat connectivity and reduce fragmentation.
- C54: Expand and prioritize nature-based recreation
- C55: Designate and protect habitat areas reserved for wildlife that humans can observe and enjoy from a distance
- C56: Amplify senior voice as part of park project processes.
- C57: Support density of urban development and housing near parks in order to maximize greenspace potential in the urban core.
- C58: Maintain a regional perspective in preserving and stewarding habitat integrity and connections.
- C59: Maximize trail use, connections, maintenance, and infrastructure to support transportation and commuter needs through the seasons.
- C60: Capitalize on regional transportation connections to improve parks
- C61: Collect system-wide park user data to make data-informed political, design, operational, programmatic, and managerial decisions.
- C62: Re-envision golf courses and golf course buildings as welcoming multi-use recreational facilities

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Plan Tour

Feel free to chat comment and questions as we go



Minneapolis Park & Recreation Board Comprehensive Plan





Contents

Chapter 1: What is Parks for All?

Engagement Process + Key Elements

Legacy Moment

Where MPRB is today

Futures

Chapter 2: Mission, Vision, Values, Goals and Strategies

Mission

Vision

Values

Goals and Strategies

Chapter 3: Implementation and Measurement

Measuring Progress

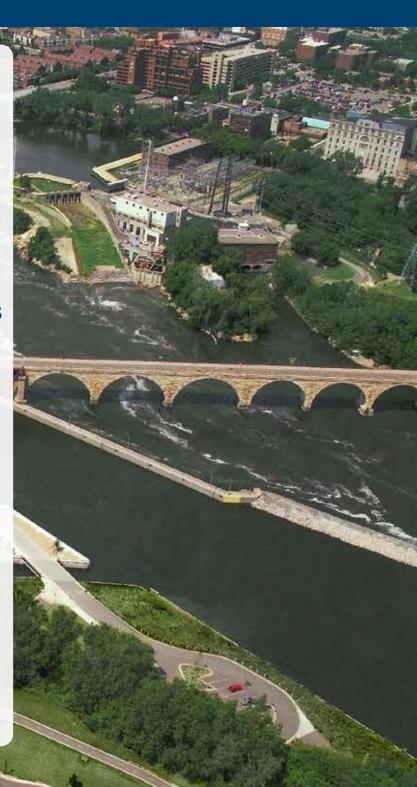
Tracking Progress

Reporting Progress

Amending the Plan

Implementation Guidelines: Recreation Center System

Appendix





Engagement Process

Parks for All was developed through extensive staff, community, agency partner and commissioner input through an almost two-year process.

Scoping WINTER 2019

Vision & Discovery 2019

Policy Development WINTER 2020

Park Summit SPRING 2020

Draft **Development SUMMER**

2020

Public

FALL 2020

Plan **Comment Revisions**

Adoption WINTER **WINTER** 2021 2020

Review &

Submerge the interstates to create park landscapes.





Arts & Culture for kids like May Day.

More off leash dog friendly areas and beaches!





Engagement Process

Parks for All was developed through extensive staff, community, agency partner and commissioner input through an almost two-year process.

4000 Dream

Park Cards

100 Text

Engagements

300

Parks for All Surveys 500+

Community Survey

10

Youth Design Team 18 Community Advisory

Committee

100 Topical Workgroup Members 25 Staff

Advisory

Committee

Community Collaborators

About 5000 people have engaged in providing input on Parks for All

Submerge the interstates to create park landscapes.



Arts & Culture for kids like May Day.

More off leash dog friendly areas and beaches!

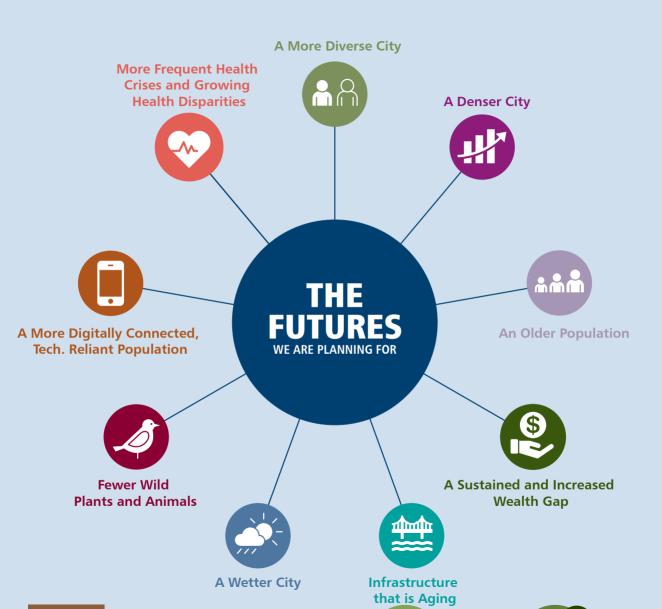




Native Acknowledgement

As part of Parks for All, the MPRB is exploring how to integrate acknowledgement of land and Indigenous peoples into our work, procedures and spaces. We collectively acknowledge that the Minneapolis Park and Recreation Board system is located on the traditional, ancestral and contemporary lands of Indigenous people. This land holds great historical, spiritual and personal significance for its original stewards, the Native nations and peoples of this region.





Mission

Why MPRB exists

The Minneapolis Park and Recreation Board shall permanently preserve, protect, maintain, improve, and enhance its natural resources, parkland, and recreational opportunities for current and future generations of our region including people, plants, and wildlife.

The Minneapolis Park and Recreation Board exists to dismantle historic inequities in the provision of park and recreation opportunities for all people to gather, celebrate, contemplate, and engage in activities that promote health, well-being, community, and the environment.

Vision

What is the future MPRB is trying to achieve?

In 2030, the Minneapolis park and recreation system embodies equitable park and recreation access balanced with ecological health. It is a premier destination that welcomes and captivates people that live, play, work, study in and visit Minneapolis. Natural, cultural, artistic, historical, athletic, and recreational resources cultivate outstanding experiences that break down barriers to health, enjoyment, fun and learning for all people. The park system is equitable, accessible, sustainable, cared for, beautiful and safe. It meets the needs of individuals, families and communities across culture, race/ethnicity, language, ability, geography, generation and gender. Natural areas in the system balance thriving habitat and thoughtful, equitable park and recreation access. Through storytelling and experience, MPRB fosters pride in park users and staff and cultivates a new generation of proud stewards and supporters of an extraordinary park and recreation system.

Values

The ways we approach our work and deliver services





An equitable park system is one that provides just and fair inclusion for all people across age, race, culture, ability, and gender, but acknowledges that racial equity needs to be the priority in our work to dismantle systemic racism in our city.

An equitable park system honors the unique qualities and needs of each user and neighborhood in design, programming, registration, customer service and management. An equitable park and recreation system is shaped by community and staffed by people who reflect the community.



A sustainable park and recreation system is one that cares for its resources, both natural and financial, across generations.

Environmental sustainability and an ecological focus on the preservation of parklands, natural areas, waters and the urban forest as well as management, design, operations and programming of parks through practices that mitigate and adapt to climate change. Economic sustainability is focused on the short-term and long-term financial stability of the park system.



A connected park and recreation system operates with contextual awareness of the larger community, economic, political, and natural systems.

It keeps a regional perspective on natural resource management and engages communities and other agencies and organizations in decision making. Connection also includes physical connection of ecological systems and equitable access to parks through proximity for all Minneapolis residents.



Independence allows the Minneapolis Park and Recreation Board to focus on obtaining, retaining, and providing the resources necessary to accomplish its mission.

MPRB ensures parks for all and fosters and retains partnerships to meet the broad needs of the community.



An accountable park and recreation system is one that stewards community visions toward implementation.

It sustains long-term relationships with the land and community for the betterment of the park system and all living beings. It is a place that creates avenues for employees to engage in decision making and grow and thrive in their workplace.



An innovative park and recreation system continually seeks ways to better deliver park and recreation services. Innovation supports responsiveness to changes in community, globally and locally.

An innovative system and its leadership look to national and international inspiration, strives for excellence in all that it does, and relies on data to inform decision making at all levels.



Goal 1: Foster belonging and equity

STRATEGIES

- Recognize parks as a unique venue to support the creative sector and celebrate the diversity of our city.
- O2 Connect the stories of park history with the stories of today's park users, projects and staff, and promote them widely.
- Amplify Indigenous stories, histories, cultural practices and connections to land through employment, partnerships, programming, interpretation and community engagement.
- Provide a wide variety of programs in the parks and activities at events to promote social, multigenerational and cross-cultural interaction.
- 105 Identify and remove barriers to park access as a way of fostering economic, psychological, social and cultural resilience.

- Identify and close gaps
 in environmental education
 programming opportunities across
 the city in order to use environmental
 education as a vehicle for new users to
 be introduced to the parks.
- Continually convene
 conversations between those with different priorities for the parks.
- Prioritize youth and seniors in programming through ongoing research and embedding innovation in our culture and practices.
- Continue to evolve community engagement processes to be more inclusive and representative of the diverse populations.
- Amplify senior and youth perspectives as part of park project process and program development.
- Create and market programs specifically for transgender and gender non-binary park users.



- Cultivate long-term relationships with community members, leaders, and community and cultural organizations to inform design and programming of parks.
- Develop marketing strategies that center outreach to diverse racial and ethnic communities.

Goal 1: Foster belonging and equity

- Expand and create community-led, culturally-specific programming and amenities.
- Leverage the park system's accessibility and community connections as an avenue to uplift and effect social change.
- Support people's ability to age in place through accessible engagement, programming, facilities and passive, low-impact recreation opportunities.
- Elevate voices of those most impacted by health disparities to inform policies, programming, activities and services in parks.
- **Embed accessibility** and universal design as a fundamental aspect of programming, design of park spaces and facilities, and when making temporary changes to park infrastructure and programming.
- Grow youth violence prevention efforts, foster collaborative restorative justice, build youth/police relationships and continue building pathways to foster park safety and keep youth from entering the criminal justice system.

- Create and foster a culture that values gender inclusion, recognizes various gender identities and is respectful and welcoming of transgender and gender nonconforming people through staff, programs, registration and facilities.
- Provide restroom and other facilities that are safe and welcoming for all visitors regardless of age, ability, gender identity and expression, and religious and cultural identity.
- **Create and support activities** and welcoming spaces for teens and young adults in the parks for both programmed and unprogrammed activities.
- Provide meaningful recurring and drop in volunteer opportunities for a variety of abilities that furthers the work of the Minneapolis Park and Recreation Board and fosters connections between neighbors, generations and parks.
- Empower community to design, create, maintain and steward safe and welcoming parks.



A woman and her children play on the soccer field at Currie Park.

- Strengthen racial equity as a funding metric across the agency.
- Improve access to parks and park offerings for a multilingual community.
- Share narratives and elevate **27** voices beyond dominant cultural context through the development of a public art and memorial collection that reflects the diverse history and current cultural context of our city and park lands and that employs community to increase public art offerings in our parks.

Goal 2: Steward a continuum of recreation and nature

STRATEGIES

- Balance preservation of historic, cultural and scenic resources with natural resources and contemporary recreational needs in park management and development decisions.
- **Support** both the preservation of higher quality natural areas for ecosystem benefits and access to natural areas for public benefits.
- Ensure that all water management projects, including regional stormwater projects, include multiple environmental and recreational benefits.
- Create, interpret and program nature-based experiences across the city, especially in parts of the city that don't have access to regional parks, so that all park users are able recognize the value and benefits of nature.
- 15 Establish and steward natural habitat areas in neighborhood parks and prioritize in parts of the city that don't have access to regional parks.

- Improve overall quality of multi-use fields and diamonds, including expansion of premier fields throughout the system.
- Provide both unprogrammed natural spaces and recreational park amenities throughout the system.
- Foster a system-wide sustainable trail network that guides user access to parks, protects core habitat, and curbs erosion.
- Increase the acreage and quality of natural landscapes to provide both ecological and recreational benefits.
- Establish a new vision for the ecological and transportation potential of the Grand Rounds parkway system.
- Prioritize new parks and new park amenities that benefit climate resilience and equitable park access.

- 12 Invest in nature-centered play and programming for all ages.
- Position golf courses and golf course buildings as welcoming multi-use recreational and ecological facilities.



Walkers on Bde Maka Ska Trails

Goal 3: Provide core services with care

STRATEGIES

- **Balance** geographic distribution of programming options to reduce duplication while holding local community preference in balance.
- Care for existing historic and cultural resources, public art and memorial collection through planning, staffing, inventory, management and conservation.
- Ensure events remain safe in a densifying city and in the face of violence.
- Close the loop on park maintenance practices to foster more reuse of park, school, and city generated waste materials.
- **Evaluate all equipment** replacements with sustainable technology alternatives in mind.
- Mitigate urban heat and climate 06 change in park design, planning, programming and management based on industry best practices and innovations.

- **Implement programming that** 07 sets the standard for all other youthserving organizations in the city, and strategically align youth programming to fill gaps in city and other partner agency offerings.
- **Explore avenues** for participatory 08 governance and co-creation with community groups.
- Prioritize acquisition of parkland 09 that completes the Grand Rounds system including Above the Falls Regional Park and Grand Missing Link, park gaps and park expansion areas identified in the Service Area Master Plans to ensure park access for all residents by providing parks within an easy walk from their homes, and to achieve a ratio of .01 acres of parkland per household.
- **Ensure parcels considered for** 10 disposition meet at least one of the following listed criteria: removing the parcel does not diminish recreation or environmental function of the park system, the parcel is not accessible by the public, the parcel is not part of an adopted park plan, or the parcel is specifically identified for disposition in an adopted master plan.



The Listening Vessel by Craig David

- **Prioritize options of parkland** disposition that perpetuate public benefit and financial sustainability, with a focus on other park agencies; public good, such as affordable housing; and Indigenous communities.
- For disposition of parkland 12 outside of the city, prioritize capitalization that benefits the Minneapolis park system.

Goal 3: Provide core services with care

- Position park police practices, equipment, vehicles and language to reflect a community-first relationship.
- Design and implement parks that are welcoming, playful, beautiful and safe as they age.
- Increase park staff, safety, programming, operations and design capacity to meet increased demands of park system expansion, including new park acquisition, development, new facilities, increased programs and increased events.

Youth basketball in Minneapolis Parks



- Foster excellence in daily 16 maintenance of parks including best practices in waste management, facilities maintenance, and landscaping services.
- Preserve a dedicated and independent park police department to ensure accountability to park safety/ crime priorities, MPRB-supported policies, and community policing principles.
- Foster community and staff 18 safety through informed decisionmaking around crimes and emergencies.
- Ensure that youth athletics are supported equitably throughout the system through a combination of partnerships, activity councils, and MPRB-led programs.
- Strive to achieve equitable levels 20 of service across the system.
- Strengthen the specialization of 21 parks throughout the system through the six program pillars and link the system as an interwoven network of facilities and programs.

- **Build and renovate** recreation 22 centers with versatility of use as the core principle, large room sizes, ample storage, technology enhancements, sustainable building methods, and comfort in summer heat.
- Create a vibrant, welcoming and 23 safe environment in recreation centers, through aesthetic upgrades, organization and de-cluttering, enhancing maintenance, a carefully designed entry experience and sight lines, lots of light and windows, and staff customer service training.
- Encourage, document and 24 reward collaboration and resource sharing between recreation centers and neighborhood and regional parks across the city, as a citywide web of programs and expertise rather than providing all services to all people at all locations.
- **Prevent violence** and mitigate 25 impacts on public health, perceptions of safety and safety in the park system.

Goal 4: Work from our strengths and determine our role in partnerships

STRATEGIES

- D1 Establish well-defined partnerships with clear goals, evaluated through an equity lens, to increase the MPRB's level of service.
- Increase awareness of and maximize access to MPRB resources, facilities and programs by connecting with schools, libraries, non-profits, businesses and arts organizations
- Leverage partnerships with businesses, sponsors, agencies and nonprofits to fill financial and service gaps in facilities, programs and staffing.
- to subsidize program, permit and rental costs to reduce and eliminate barriers for those with limited financial resources.
- Seek partnerships and sponsorships to support citywide volunteer projects and events.

- Expand educational and programming partnerships with a focus on:
 - environmental and water quality programs;
 - youth education and leadership around climate justice;
 - experiential nature-based programs;
 - culturally relevant programs and events.
- Partner with other government agencies and non-profits to maintain and improve water quality, manage regional and park stormwater, achieve required Clean Water Act standards, and restore natural systems.
- Create system-wide connections to and through parks for pedestrians and cyclists based on master plans and in collaboration with agency partners.

Partner with other agencies
and leverage agency relationships to
further anti-displacement approaches,
mitigate the harmful effect of
community development projects and
capital improvement projects and
advocate for housing availability.



High School Girls Hockey at Parade Ice Garden

Goal 4: Work from our strengths and determine our role in partnerships

- Strengthen relationships with experts and partner organizations who can deliver services for those experiencing homelessness.
- Continue to enhance partnerships for emergency operations and reinforce staffing and partnership standards that consider safety and maintenance needs before, during and after events.
- training and knowledge around public health and human rights issues in the parks such as substance use, mental illnesses and human trafficking so that MPRB staff can recognize and navigate complex issues and know where to access resources.
- Collaborate with other agencies to share best practices in parks and recreation, governance, community engagement and public service.

- Advocate for an increase in city, regional and state funding for park, parkway and trail infrastructure.
- Advocate for new laws, penalties, prevention, intervention around gun violence, including advocating for a ban on guns in park buildings.

Goal 5: Expand focus on health equity

- **Increase safety** at parks through multiple strategies, specifically:
 - · master planning and design;
 - activation, including by community partners;
 - lighting;
 - security cameras, with consideration of the balance between safety and identity protection;
 - and enhanced technology for crime prevention, intervention and investigation.
- Improve the health and wellbeing of older adults through parks and recreation including chronic disease prevention, food security access and opportunities to establish social connections.
- Support non-motorized access to parks, including the Grand Rounds.
- Fill gaps and complete links in bike and pedestrian infrastructure in and around parks, including the Grand Rounds, to provide access and limit conflicts with motorized vehicles.

- Position parks as a trusted 05 information source on health and wellness by improving links between traditional healthcare organizations and parks and recreation, focusing specifically on:
 - increasing access to public health professionals and support;
 - · connecting families and individuals to housing resources;
 - working with partners to address substance abuse disorders and mental illnesses:
 - · fostering social connection and mental health;
 - partnering to provide education and techniques on stress relief and management;
 - · integrate customized health and wellness options into recreation centers.
- **Support initiatives** of park adjacent 06 communities to address crime while respecting surrounding communities and cultures.
- Examine programming, facilities and accessibility through a health equity lens.



Goal 5: Expand focus on health equity

- Provide affordable and desirable programs and activities that promote health and wellness, including bicycle safety training for all ages, pathways for participation in multiple sports, including specialty sports, and connections between youth and safety professionals.
- Develop a response and intervention plan for mental health crises including suicide in parks.
- **Enhance learn-to-swim opportunities** and facilities across the city, especially in underserved communities, by expanding programming and lifeguard training, and promoting youth jobs in aquatics.

- Manage trails and parkways for both non-motorized recreational and commuter uses.
- Provide culturally-specific options for health and wellness, considering language, culture, race, age, ability and gender identity.
- Provide resources in underserved areas of the city for access to public health services and infrastructure, including hygiene facilities.
- Remain knowledgeable and implement best practices around safe and non-toxic material options for artificial turf fields.

- Connect a diverse and multigenerational audience to the benefits of urban natural areas, through education, programming and accessible facilities.
- **Encourage and support** healthy play for all ages and abilities.
- Increase opportunities for year-**17** round activity in indoor athletics venues, outdoor recreation offerings and season-extending facilities.
- **Expand healthy food access** through increased programming, updated kitchens and additional community gardens, especially where access to food growing space is limited.
- Address hot weather health risks and invest in cool-down activities and amenities in parks for use during summer heat waves.
- **Enhance connections** between the public transit system and the park system, through station placement, promotion, and linking trails.

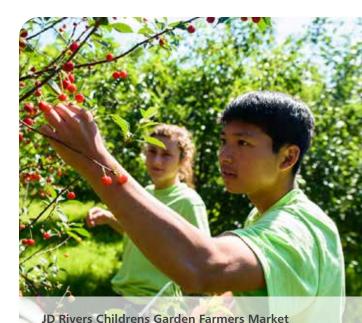


Goal 6: Strengthen ecological connections

STRATEGIES

- Support a healthy urban ecosystem.
- Expand natural area protection, restoration and management beyond the nine identified remnant landscapes.
- Preserve, protect and restore natural areas in parks for the dual purposes of wildlife habitat and human respite and refuge.
- Enhance habitat and green space connectivity and reduce habitat fragmentation, recognizing the interconnection between street trees and parks.
- Utilize regional, future-facing, ecological understanding in preserving, stewarding, and improving natural areas, enhancing habitat connectivity, and improving and managing park infrastructure.

- Preserve and protect animal and plant species, including resident and migratory birds and pollinators.
- Develop a city-wide, equity-driven tree canopy preservation and enhancement program to mitigate urban heat island effects and improve air quality, ecological connections and the pedestrian experience.
- 108 Implement strategies to remove and reduce trash and plastic in parks and water bodies.
- Establish baselines and annual targets for reduction of greenhouse gas and carbon emissions.
- Increase amount of energy generated from renewable sources.
- Reduce the acreage of mown turfgrass in the system.



Foster meaningful connections to natural spaces in our park system through education, programming, interpretation, experiences, volunteerism and facilities.

Goal 7: Connect through communications and technology

- Inspire the next generation of park stewards through education and outreach.
- Create platforms that showcase positive community stories about the parks.



- Create and disseminate an 03 inclusive expectation of park use that amplifies the expectation that all communities are welcome.
- **Develop public-facing resources** to share data, maps and resources relating specifically to: accessibility of parks and park features; public art and arts programming and events in parks; natural areas; multi-generational park facility and program options; park historical resources; volunteer recruitment; park safety.
- **Educate staff and the** community on critical issues facing the city and region, specifically:
 - health and wellness benefits of parks;
 - the benefits of and threats to the urban tree canopy;
 - invasive species management and prevention;
 - · climate change impacts and resiliency;
 - shared public responsibility for water quality;
 - indigenous history, rights, culture and perspectives;
 - park safety and security.

- Create a transparent, centralized 06 process for external partners to interact with MPRB, specifically:
 - artists wishing to teach, work or perform in parks;
 - non-profit and community partners;
 - and volunteers.
- **Expand and evolve historical** 07 understanding of parks, park features and the park system through multiple perspectives.
- **Focus communication strategies** 08 on connecting and partnering with community rather than informing community.
- Improve accessibility of print 09 and online communications with the public, including up-to-date use of digital media.
- Invest in feedback from program users and community members on the creation and implementation of programs that continually reflect community needs.

Goal 7: Connect through communications and technology

- Create a sustainable method for community engagement and outreach to foster awareness of and build trust in the park police.
- Improve outreach to multilingual communities through interpretation, wayfinding and digital technology.
- Foster sustainable communications platforms and strategies to better connect and communicate with youth and communities of color.

- Provide support for tourists and visitors to experience the park system by bike, foot and public transit.
- Improve communications and promotion of hiring and job opportunities in areas most impacted by gentrification.
- Collect system-wide park user data to aid in decision-making.
- Clearly communicate to the community the reasons behind safety, operational, technical and budgetary decisions.

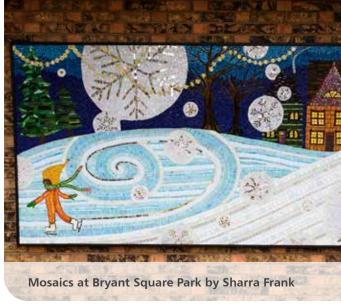
- Streamline internal information sharing, enhance technology access and resolve the internal digital divide to ensure consistent staff access to information and data.
- **Enhance branding** of staff uniforms, vehicles, equipment and documents to build public awareness and trust, including in park police.
- Improve wayfinding between **20** and within neighborhood parks and the regional system, including the Grand Rounds.
- Improve education around trail speed limits, protocols and etiquette.
- Invest in computer technology hubs to support computer skill building, creative projects, digital and remote programs and job access.



Goal 8: Cultivate a thriving workforce

- Increase racial diversity among volunteers and seasonal staff by improving communications about and access to opportunities.
- Incentivize and reduce barriers for minority-owned businesses to provide services to and partner with the MPRB.
- Create pathways for local hiring surrounding parks, including youth, community organizations and small businesses.
- Create welcoming and safe workspaces and an inclusive culture for all MPRB employees.
- Recruit a diversity of staff across all departments and at all levels of leadership that represents the rich racial, cultural and economic diversity of the city.

- Implement youth programs across the agency that support deliberate career pathways towards full-time employment with livable wages.
- Recognize community members for their wisdom, insight and feedback when seeking community input.
- Improve opportunities and remove barriers to jobs for people experiencing homelessness.
- Invest in recruitment of aquatics staff who represent the cultural and racial diversity of surrounding neighborhoods and develop learn-to-swim programs to inspire water safety and comfort in diverse communities.
- Build relationships between youth and park staff across all departments to foster youth employment, development and safety.





Goal 8: Cultivate a thriving workforce

- Dedicate resources and trained staff to support best practices-driven emergency management planning and implementation.
- Connect environmental education programs to leadership development and sustainable job opportunities.
- Grow expertise toward longterm stewardship of natural areas in our parks.
- Ensure a proactively safe workplace through systems of accountability, training and support.

- Foster a positive and supportive work community that values work/ life balance and creates flexibility in opportunities.
- Utilize a diverse pool of volunteers to support and strengthen the work of MPRB staff across the organization.
- Develop and train staff and commissioners on native acknowledgement practices that incorporate the complexities of treaties, tribal differences, personal experience and layered place-based histories.

- Draw exceptional internal and external employment candidates to MPRB as an celebrated employer.
- Develop a culture of gender, cultural, racial, generational and linguistic inclusion in a customer service approach across the agency.
- Prioritize youth leadership and innovation through hiring, shared decision-making, technical training and involvement in community engagement processes.
- Build agency-wide capacity for self-care and emergency response around public health crises, mental health, violence in parks and trauma.
- Build capacity for learning and teaching where MPRB park and recreation professionals set the standard of industry excellence locally, nationally, and internationally.
- Foster equitable park care and programming through staff assignments.



Goal 9: Operate a financially sustainable enterprise

- Research innovative approaches for payment options in order to reduce costs to the community.
- Develop avenues for for community engagement and ownership in Park Board spending.
- Develop permanent spaces and infrastructure that support safe and economically efficient events within the park system.
- Consistently apply an equity lens along with a market-driven approach to concessions in parks.
- Grow ice operations and major athletic venues as enterprises with clear market-driven management.
- Encourage all staff to take an entrepreneurial approach to MPRB operations and facilities.

- Explore opportunities for small, local, and minority owned businesses at all parks in the system.
- Diversify funding streams to leverage existing funding with grants, site-specific revenue generations, sponsorship, and public/private partnerships through an equity lens.
- Deepen philanthropic relationships to include program support and system-wide park improvements.
- Create flexible funding and budgeting that always prioritizes core aspects of the agency and supports innovation and expansion.
- Reimagine Enterprise Fund programs and facilities across the system based on market-driven approaches that balance ecology and recreational uses.



Sledding at Sunset Hill

Implementation and Measurement

The following processes will ensure that the work of commissioners and staff reflects the direction provided in the Comprehensive Plan. To comprehensively monitor progress on the Minneapolis Park and Recreation Board Parks for All Comprehensive Plan, evaluation will be tracked through the Annual Report and an Annual Dashboard.

Every Four Years

Strategic Directions and Implementation Plan

Annually

- Annual Budget
- Performance Reviews

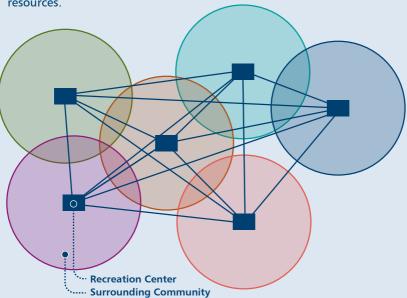
Regularly

- Board Actions
- Community Engagement Plan
- Grant Approvals
- Hiring
- Travel and Training Requests

Recreation Program Models

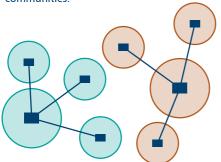
2021 City-Wide Web Model

Recreation centers connect citywide to foster collaboration across the park system, with other neighborhood/community recreation centers and regional resources.



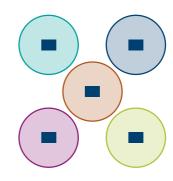
2007 Community Hub Model

Recreation centers and connect and collaborate beyond neighborhood boundaries to meet the needs of communities



1960s Independent Model

Each recreation center serves the community surrounding it.



Break?

8 DISCUSSION OF DRAFT PLAN

- ■As we move through the plan, CAC and public are welcome to share thoughts
- Use chat box (enter name if want to speak) or ask questions and make comments via chat
 - ■We will ask if anyone on the phone has questions or ideas

9

Engagement: CAC outreach plan

The future of the Minneapolis park and rec system is here!

We need your voice!

PARKS FOR ALL The MPRB 2021 Comprehensive Plan

bit.ly/MPRBCompPlan

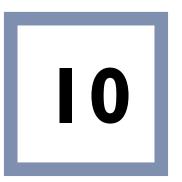
Draft open for public comment through January 18, 2021



Questions? Para asistencia Yog xav tau kev pab, hu Hadii aad Caawimaad u baahantahay







Closing and Evaluation

https://www.surveymonkey.com/r/PFA_CAC5

See you at the optional CAC meeting after the plan launch for overview and celebration!!

THANK YOU!