Superintendent's Recommended 2020 Budget

www.minneapolisparks.org/budget

Foundation for Developing 2020 Budget

- Committed to solid foundation of visionary leadership, clear direction, and decision making based on data and analytics
- 2019 initiatives to build upon in 2020
  - Recreation data and evaluation team to assess services and benchmark against national standards
  - Youthline realigned with rec centers to enhance capabilities, provide life-changing opportunities
  - Program development engine team to research, develop and evaluate new programs
  - Draft Closing the Gap: Investing in Youth report shared Board and MPLS officials
  - Vision for investing in youth: six pillars
- Continued integration of criteria-based systems and use of racial equity lens for decisions related to:
  - NPP20 capital improvements and rehabilitation funding
  - Regional park capital improvement funding
  - 2020 budget adjustments
  - Recreation Center funding
  - Department budget goals
- Strategic Directions and Performance Goals

2018-2022 Strategic Directions Guide 2020 Budget Development

- Four priorities adopted by Board on April 18, 2018
- Strategic Direction A – Invest in Youth
  - September 2019 draft Closing the Gap: Investing in Youth
    - MPRB's investment in youth has increased slightly, but not enough
    - Need quality, innovative programs to serve youth, regardless of their ability to pay
    - $2 million needed to close the gap
  - MPRB is committed and uniquely positioned to address this need
    - Continue work with city and partner agencies to establish sustainable youth investment
  - Recommended Budget includes another "payment" towards filling the gap
    - Hire additional 60 youth in high-quality employment programs
    - Operate two ideation spaces to teach digital literacy skills
    - Offer free afterschool programming for up to 80 youth at four sites
    - Establish a youth advisory council to engage staff and community to advance programs

2018-2022 Strategic Directions Guide 2020 Budget Development

- Strategic Direction B – Be Financially Sustainable
  - Committed to addressing ongoing financial challenges to ensure quality delivery of park and recreation services and quality facilities to Minneapolis residents and park users
  - NPP20 addresses neighborhood park infrastructure; funding gaps remain in recreation service delivery, regional park system and enterprise fund operations
  - Recommended budget includes:
    - 5.7% property tax levy to maintain current service levels includes 5.8% increase for General Fund and 3.9% increase for Tree Preservation & Reforestation Levy
    - Tax levy does not close the gap for youth
    - Funding for youth and environmental initiatives comes from increases in established fees, addition of new fees, and service reductions in every division

2018-2022 Strategic Directions Guide 2020 Budget Development

- Strategic Direction C – Protect the Environment
  - Mission, Comprehensive Plan and Strategic Direction reflect commitment to enhance open spaces and natural areas management, decrease MPRB carbon footprint, increase use of electric vehicles, and reductions in pesticide use
  - Recommended budget includes:
    - Management analyst position focused on energy, sustainability and efficiency
    - Implementation of energy management software
    - Installation of Electric Vehicle plug-in infrastructure
    - Continued reduction of greenhouse gas emissions using carbon footprint analysis, scoping efforts for shoreline management plan, development of urban forest management plan, implementation of formal criteria for evaluating new equipment

2018-2022 Strategic Directions Guide 2020 Budget Development

- Strategic Direction D – Engage Communities' Power
  - To be inclusive public agency, need to recognize and engage all community members to create a sense of belonging, ownership and power
  - Work continues on Racial Equity Action Plan and through community participation in various advisory councils and committees
  - Recommended budget includes:
    - Implementation of Language Access Plan
    - Development of police officer career pathway for non-traditional, diverse candidates
    - Expanding the Ambassador Program with volunteer support

Budget Process

- Began with Board retreats in May 2019
- Receive input from Commissioners and public in November and December 2019
- Completed in December 2019 when Board of Commissioners formally adopts 2020 Annual Budget

Board Direction for Developing 2020 Budget

- Performance goals established in April 2019 for each 2018-2022 Strategic Direction
- Began to restructure MPRB budget process to better align with City of Minneapolis for improved communication and unprecedented collaboration with City and Mayor's budget process
- Board retreats in May:
  - Factors impacting five-year financial outlook and 2020 budget: operational impacts to meet residential growth within city, including The Commons; labor contract negotiations; Enterprise Fund and Internal Service Fund stabilization; workforce stabilization; city minimum wage increase
  - Significant gaps in delivery of recreation programs and services
  - MPRB Division 2020 budget requests and funding strategies prioritized by commissioners

Board Direction for Developing 2020 Budget

- Based on Commissioner feedback from Board retreats, Superintendent, Commissioners and staff began discussions with City to build a General Fund operating budget with 8% tax levy increase to support four MPRB priorities: (1) maintain current service level budget, (2) increase investments in youth, (3) increase access and reduce carbon footprint, and (4) The Commons park.
- In August, Mayor recommended 5.7% maximum property tax levy for MPRB
  - Supports maintaining current service level, but no additional funds for youth or environment
  - Included $820,000 from other city sources for maintenance of The Commons
- In September, MPRB approved resolution requesting Board of Estimate and Taxation (BET) set MPRB maximum lax levy at 8%; BET later sets maximum property tax levy for the MPRB at 5.7%

Factors Impacting 2020 Budget

- Key service and financial challenges:
  - Closing the Gap: Investing in Youth report identifies $2 million annually is needed to close the gap
  - Recreation Centers and Programs and Youth Development services
    - To meet the needs of our residents, recreation service offerings must be based on national best practices and local research, responsive to consumer trends, and rooted in data
    - Ongoing engagement opportunities: Comprehensive Plan, RecQuest, Open Parks Tour
    - Recreation Division will utilize data for decision making, accountability and evaluations
  - The Commons
    - Responsibility of MPRB as of May 1, 2019
    - Future operations and programming costs remain an issue
  - Partnerships, Agreements and Park system Expansion
    - Board decisions require operating and programming funding to sustain service levels without exhausting existing staff resources
  - Carbon footprint analysis
    - Urban forest benefits and public building energy data known
    - Analysis needed of other MPRB practices that release carbon

Factors Impacting 2020 Budget

- Key service and financial challenges:
  - Electric vehicle fleet analysis
    - Ongoing evaluation needed to transition from traditional fossil fuels to hybrid and electric
  - Pesticide free parks analysis
    - 2018 moratorium on using glyphosate and formation of Pesticide Advisory Committee
    - Many of the Committee recommendations will require greater resources
  - Increased expectation/demand for snow removal, mowing and weed harvesting
    - More staff are needed to increase snow removal on paths, mowing and weed harvesting
  - Ordinance review and updates
    - Phase I funded in 2019; additional funds required for 2020 Phase II
  - City of Minneapolis $15 minimum wage Ordinance
    - 2020 impact $500,212 ($415,118 General Fund; $85,094 Enterprise Fund)
    - 2023 projected impact $2.5 million ($2,063,663 General Fund; $428,920 Enterprise Fund)

Factors Impacting 2020 Budget

- Key service and financial challenges:
  - Other financial challenges continue
    - Union negotiated settlements and organization wide salary study impacts
    - Inflationary increases especially in construction costs
    - Continued work to stabilize the Enterprise Fund
    - Internal service rate increases for stabilization of mobile equipment fleet and information technology services
    - Continued work to address Emerald ash borer infestation and tree losses due to storms
    - Capital investment needs in regional parks that continue to outpace available funding in aging park system
    - Operations facilities investments needs

Basis of Superintendent's Recommended 2020 Budget

- Developed under constraints of maximum tax levies authorized by BET, which did not include additional funding for the Closing the Gap: Investing in Youth initiative
- Fourth year of NPP20:
  - $3.5 million for NPP20 operating costs in General Fund
  - $10.5 million for rehab and capital ($2.5 pre-NPP20 and $8 NPP20) in Capital Projects Funds
- Use of racial equity tool for department budget requests and impacts to ensure additions and reductions to recommended budget either enhance racial equity or did not increase racial inequity
- Weighed commissioner and staff input with need to provide services within existing resources
- Balanced budget provides progress toward Board established performance goals through carefully considered increases in fees and charges, the addition of new fees and charges, and service reductions in every MPRB Division

General Fund Initiatives and Changes for 2020

- **Current Service Level** – supported through maximum property tax levy
  - Meet service delivery needs of new resident growth in areas traditionally non-residential
  - Maintain service delivery levels for system development, improvements and expansion
  - Meet responsibilities set by partnership agreements, memorandums of understanding and other agreements adopted by the Board

General Fund Initiatives and Changes for 2020

- **Strategic Direction Performance Goals Initiatives**
  - Hire 60 additional youth in high quality employment programs
  - Operate two ideation spaces to teach digital literacy and engage youth with variety of technology
  - Provide free afterschool programming for up to 80 youth at four sites within park system
  - Improve service levels for snow removal, mowing and weed harvesting
  - Implementation of energy management software
  - Management analyst position focused on energy, sustainability and efficiency
  - Water Resources Lead position

General Fund Initiatives and Changes for 2020

- **Increases in Established Fees and Charges**
  - Administrative and overhead charges to other funds
  - Planning charge-back rate
  - Wirth Pavilion rental fee
  - RecPlus fee
  - Recreation Centers program and rental fees
  - Semi-premier field rental fee
  - Recreation Center youth field rental fee
- **New Fees and Charges**
  - Research establishing specialized filming and photo permit fees
  - Storage locker lease/revenue share
  - Low impact ceremony permit fee
  - Stormwater agreement fee for new services
  - Wood processing site lease

Superintendent's Recommended 2020 Budget

www.minneapolisparks.org/budget

General Fund Initiatives and Changes for 2020

- **Service Level Reductions**
  - Position Eliminations
    - Summer marketing assistant
    - Community Outreach part-time office support specialist
    - Financial and Performance Analyst
    - Design Project Manager
    - Engineering Project Manager
  - **Program/Service Reductions**
    - Movie & Music series and part-time staffing at events
    - Jim Lupient Water Park mini golf and Lyndale School Park wading pool closures
    - Victory Park wading pool conversion to splash pad
    - Extended beach hours due to heat changed from 85 degrees to 90 degrees
    - Outdoor supervision at targeted locations
    - Freedom School
- **Other Reductions**
  - Event and Facility Use Coordinator moved to Enterprise Fund
  - Operating efficiencies associated with energy management
  - One Conservation Corps Crew funded through other sources

Other Initiatives and Changes for 2020

- City Management Fee, Contributions and Other
  - $820,000 in revenue and expense for The Commons
- Investments in operations facilities
  - Continues Michael P Schmidt Operations Center mortgage payment and transfer to Capital Projects Fund
  - Begin incremental investment in facilities based on operations facilities assessment that identifies system needs, gaps, and opportunities for improved facilities for staff and improve efficiency of day-to-day activities; operations facilities master plan options are being considered

Other Initiatives and Changes for 2020

- Park Land Acquisition Fund
  - Available riverfront land for sale is outpacing resources available for making purchase
  - Continue General Fund transfer for RiverFirst land acquisition
- Historic and Iconic Home Fund
  - Dedicated funding is needed to ensure historic homes are properly maintained and sustained
  - $40,000 in one-time funds for assessment
- General Excess Fund Balance
  - Supports funding designated one-time activities up to a total of $311,500

Special Revenue Fund Initiatives and Changes for 2020

- Forestry
  - Continue Tree Preservation & Reforestation Levy
  - 2020 is year seven of the eight-year plan to remove and replace ash trees and replant trees lost during storms
  - Plan needed for future tree replacement due to disease or storms

Stabilization of Enterprise Fund

- Continue aligning activities in Enterprise and General Funds; improve condition of Enterprise Fund
- Future of Fund a concern
  - Annual subsidies to general fund, golf industry decline, and debt obligations have resulted in inadequate fund reserves to meet capital investment needs of enterprise facilities and deferment of Enterprise Fund capital improvement projects
  - MPRB Golf has operated at a loss for the past six years and has a ten-year (2009-2018) average annual net loss of ($383,328) - commitment to evaluate alternatives and develop a long-range plan for golf within the park system
  - As capital improvements become necessary and reserves are not available, debt, which is more costly, is utilized
  - Recommended budget includes a capital improvement program to begin condition assessments for the major asset categories within the Enterprise Fund to prioritize future projects

Enterprise Fund Department Initiatives and Changes for 2020

- Parking revenue increases due to expansion of ParkMobile app to surface parking lots, rate adjustments at Mill Ruins, and adding paid parking on West Bde Maka Ska Parkway and at the Calhoun Executive Center Lot
- Event permit revenue increases from new promotional/commercial and food/beverage booths
- Concession revenue reductions at Bde Maka Ska until new building is constructed
- Golf fee increases and service level reductions from elimination of Golf Director position
- Conversion of two part-time customer service staff to ice arena administrative support position

Debt Service & Improvements

- Improvements
  - Enterprise Fund 2020-2025 Capital Improvement Plan planning and assessments; design and construction of the Bde Maka Ska concession building; code requirements construction for Meadowbrook Golf Course temporary building; Theodore Wirth parking lot improvements; replacement of Gross Golf storage building

Stabilization of Internal Services Funds

- Equipment and Information Technology historically experienced deferred maintenance and inadequate investment
- Phased investments have taken place over the past five years that have improved the condition of the fund

Internal Service Fund Department Initiatives and Changes for 2020

- Addition of a part-time technical support position to support the external public facing operations including ideation spaces.
- ITS expense reductions for vacant position downgrade, database consolidation and removal of the Southside Operations Center as a primary data facility
- Asset Management Equipment Services: use of fund reserves for planned equipment purchases delayed from prior years due to state contract issues; installation of electric vehicle plug in infrastructure

Capital Improvement Program (CIP) Initiatives and Changes for 2020

- MPRB is first and only park agency in country to require, by ordinance, its entire CIP use specific, transparent data-driven measures to ensure racial and economic equity are accounted for in funding allocations
  - 2016 Criteria Based System for Capital and Rehabilitation Neighborhood Park Ordinance
  - 2017 Criteria Based System for Regional Park Capital and Rehabilitation Allocation Ordinance

- Recommended budget includes proposed 2020-2025 CIP that reflects use of both ordinances in development of the recommended capital allocations

Superintendent's Recommended 2020 Budget

www.minneapolisparks.org/budget

Budget Message

Superintendent's 2020 Budget Message

- Invest in Youth
- Be Financially Sustainable
- Protect the Environment
- Engage the Communities' Power

Superintendent's Recommended 2020 Budget Highlights

- Board Direction
- Factors Impacting 2020 Budget
- Basis of Superintendent's Recommended 2020 Budget
- General Fund Department Initiatives and Changes
- Other General Fund Initiatives and Changes
- Special Revenue Funds Initiatives and Changes
- Enterprise Fund Stabilization
- Enterprise Fund Department Initiatives and Changes
- Internal Service Funds Stabilization
- Internal Service Funds and Changes
- Capital Project Funds Initiatives and Changes

2018-2022 Strategic Direction & Performance Goals

- 2018-2022 Strategic Direction
  - Adopted by Board in April, 2018
  - Aligned with the MPRB comprehensive plan
  - Guides system-wide operations and initiative through 2022

- Performance Goals
  - Adopted by Board in April, 2019
  - Provide recommended areas of measurable performance within the strategic directions
  - Goals by which the Superintendent, Executive Team and organization will be measured throughout this period

2018-2022 Strategic Direction & Performance Goals

Strategic Direction A – Invest in youth

Performance Goal A2

Strengthen and expand MPRB's youth employment programs (ages 14 - 24) for underrepresented youth in non-traditional careers by a sustainable grow of 25% by 2022. *This goal will require additional funding resources.*

Milestones for A2

- 2019 – Baseline for youth employment programs established; initial funding sources and program expansions identified
- 2020 – Program expansions initiated for youth employment
- 2021 – 25% increase in youth employment programs
- 2022 – Program evaluated, and next steps determined

Accomplishments for A2

- 2019
  - Completed baseline work for youth employment programs
  - Funded hiring of 30 additional youth through Teen Teamworks
  - Funded hiring of 16 additional youth through one Conservation Corps Crew that will begin work in 2020
- Superintendent's Recommended 2020 Budget
  - Funding for the hiring of 60 additional youth through Teen Teamworks, Green Team, Power Crews and Urban Scholar programs

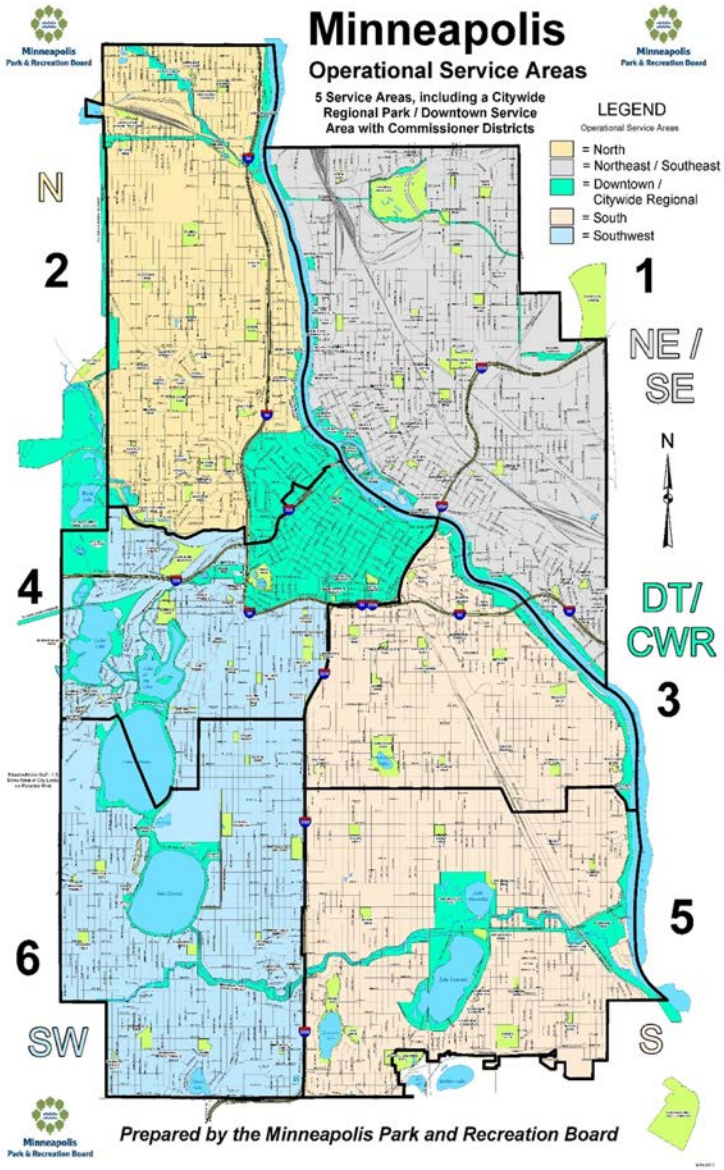
Department Goals & Performance Measures

Goal	Comp Plan Goal	Strategic Direction	Racial Equity Action Plan
Plan, Develop, and Implement two Ideation Technology Labs in Recreation Centers in 2020. Develop the program and service offerings and activate the new labs.	People play, learn, and develop a greater capacity to enjoy life	A1	E

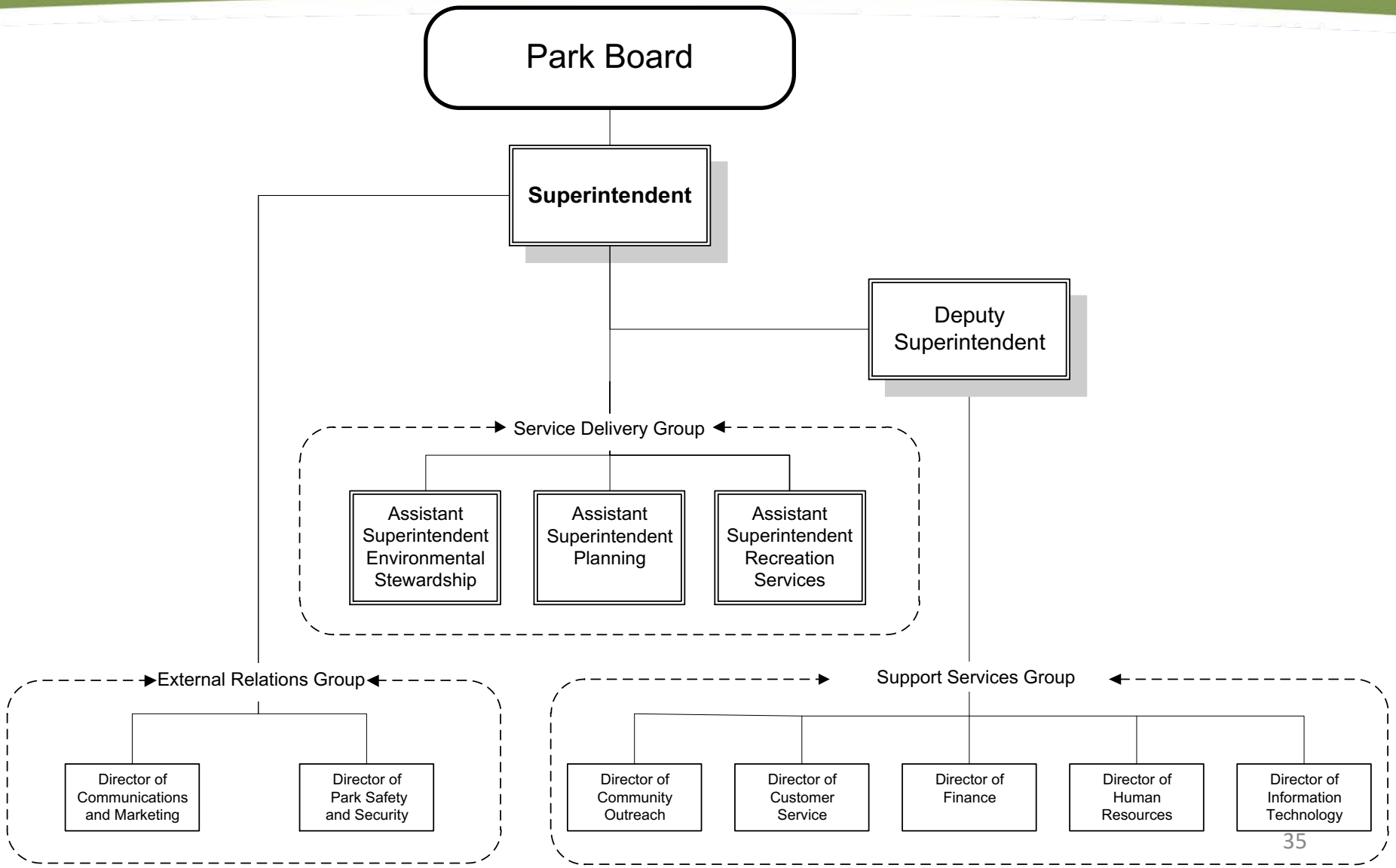
Benchmarks	Target Date
Working with the Executive Team, IT, and Planning - identify recreation centers and spaces for the proposed labs.	1/31/2020
Develop Scope of services, issue RFP, evaluate proposals, and hire staff or contractors to program, run, and implement offerings.	2/15/2020
Work with IT and potential outside groups to determine proper hardware and software for each lab.	4/15/2020
Work with planning, trades, and IT to build out Ideation Technology labs at selected recreation centers.	4/15/2020
Activate space at initial Ideation Technology Labs.	7/31/2020
Work with IT, Planning, and Executive Team to identify additional labs that can be deployed in 2021.	12/31/2020

Background Information

Service Areas & Commissioner Districts



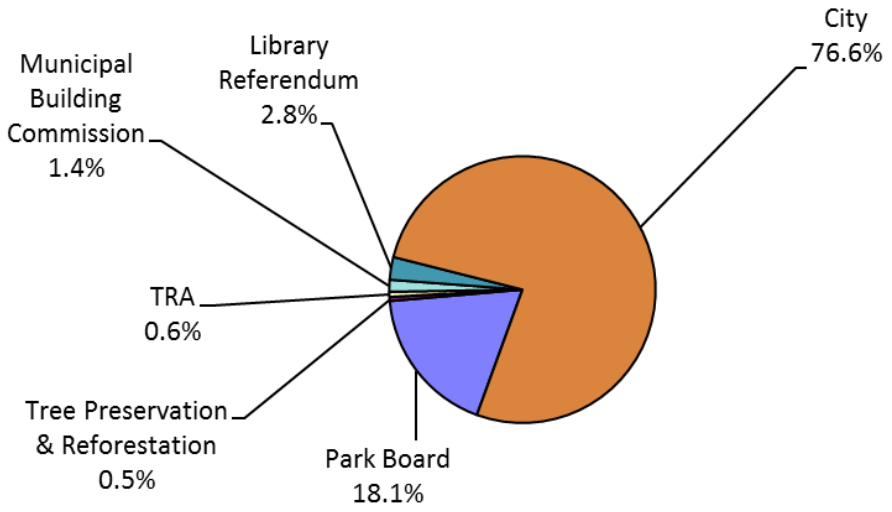
Organization Chart



Property Tax & Local Government Aid

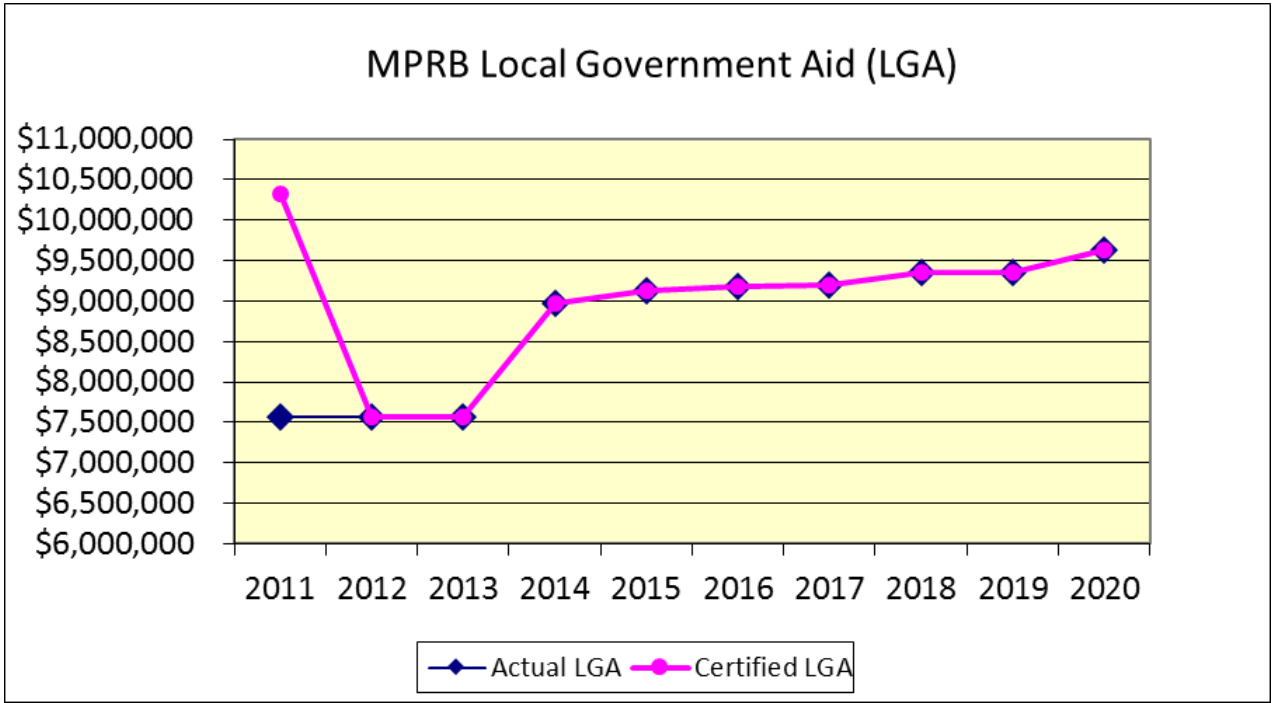
2020 Property Tax

	2019	2020	Change	% Change
Total City of Minneapolis	266,375,000	286,789,000	20,414,000	7.7%
Minneapolis Park & Recreation Board	63,935,000	67,630,000	3,695,000	5.8%
Tree Preservation & Reforestation	1,805,000	1,876,000	71,000	3.9%
Park Board Total	65,740,000	69,506,000	3,766,000	5.7%
Library (Referendum)	10,300,000	10,300,000	0	0.0%
Municipal Building Commission	5,256,000	5,414,000	158,000	3.0%
Teachers Retirement Association (TRA)	2,300,000	2,300,000	0	0.0%
Total	349,971,000	374,309,000	24,338,000	7.0%



2020 Local Government Aid

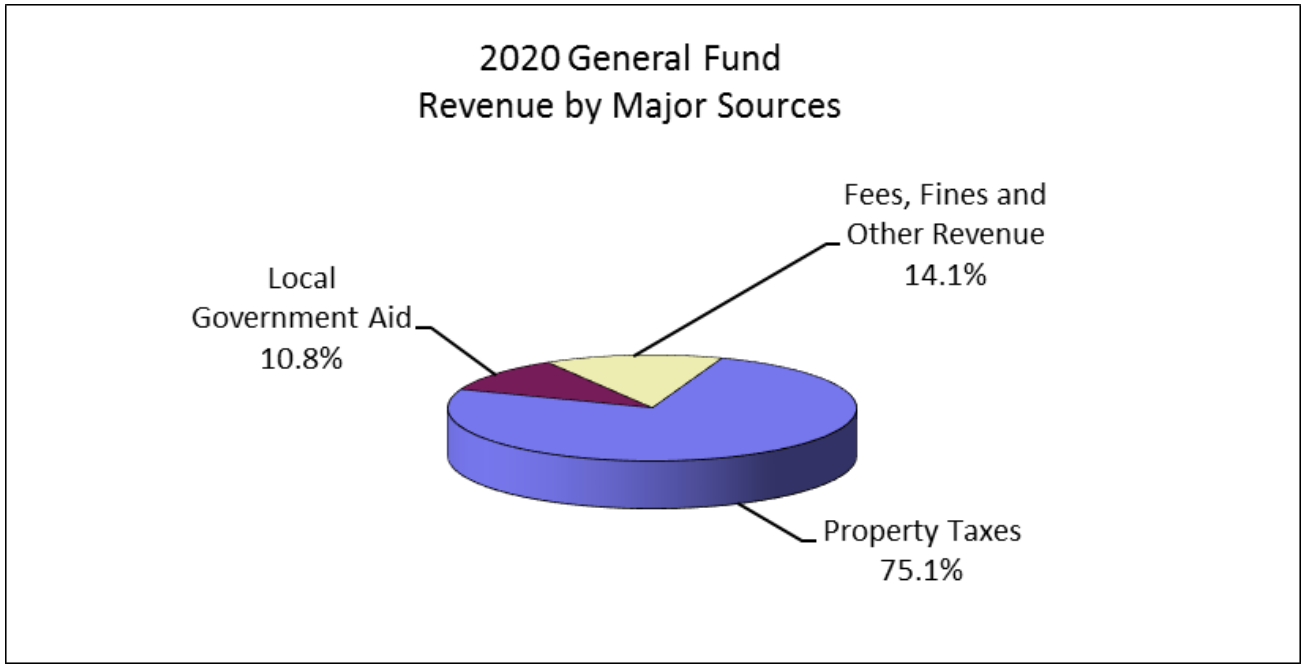
- 2008-2011 state budget deficits resulted in substantial reductions
- LGA has stabilized with increases since 2014, but has not reached the 2010 certified high of $10.6 million
- The MPRB expects an increase of $269,013 in 2020 LGA, for a total of $9.6 million



General Fund

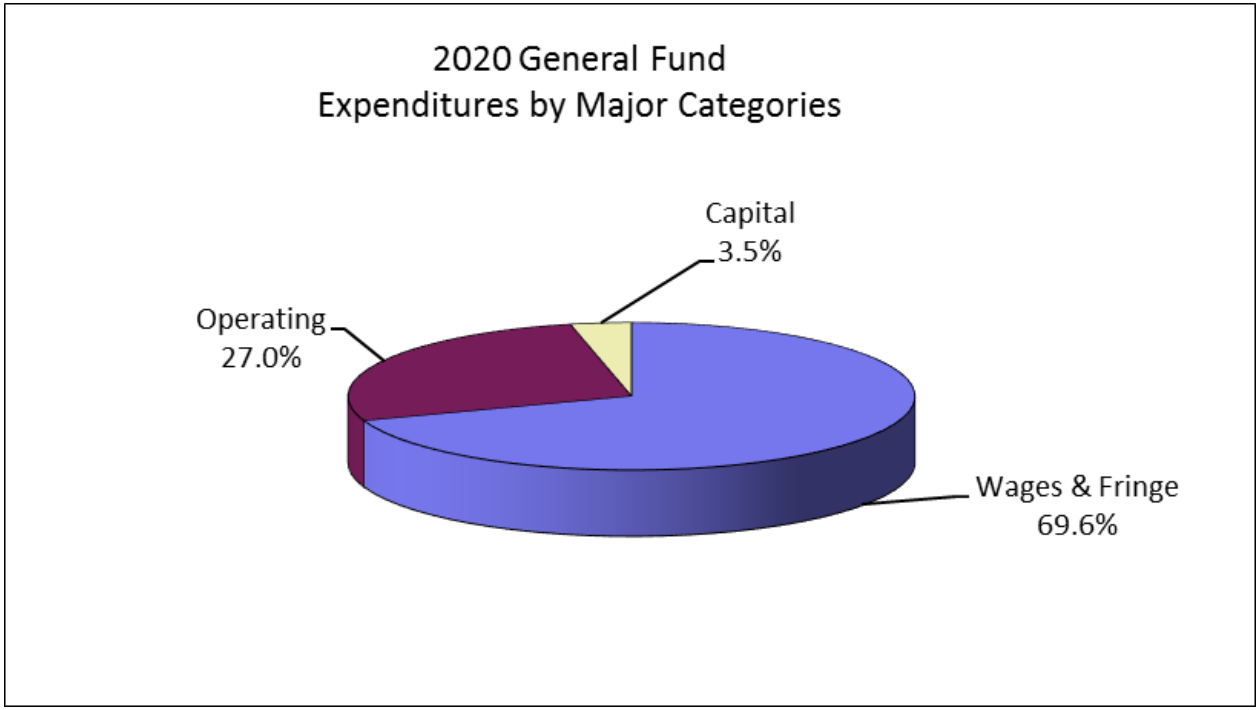
Revenue by Major Sources

	2019 Approved	2020 Recommended	Change	% Change
Current Property Taxes	63,295,650	66,953,700	3,658,050	5.8%
Local Government Aid (LGA)	9,355,257	9,624,270	269,013	2.9%
Fees, Fines and Other Revenues	11,632,994	12,580,910	947,916	8.1%
Total Revenue	**84,283,901**	**89,158,880**	**4,874,979**	**5.8%**



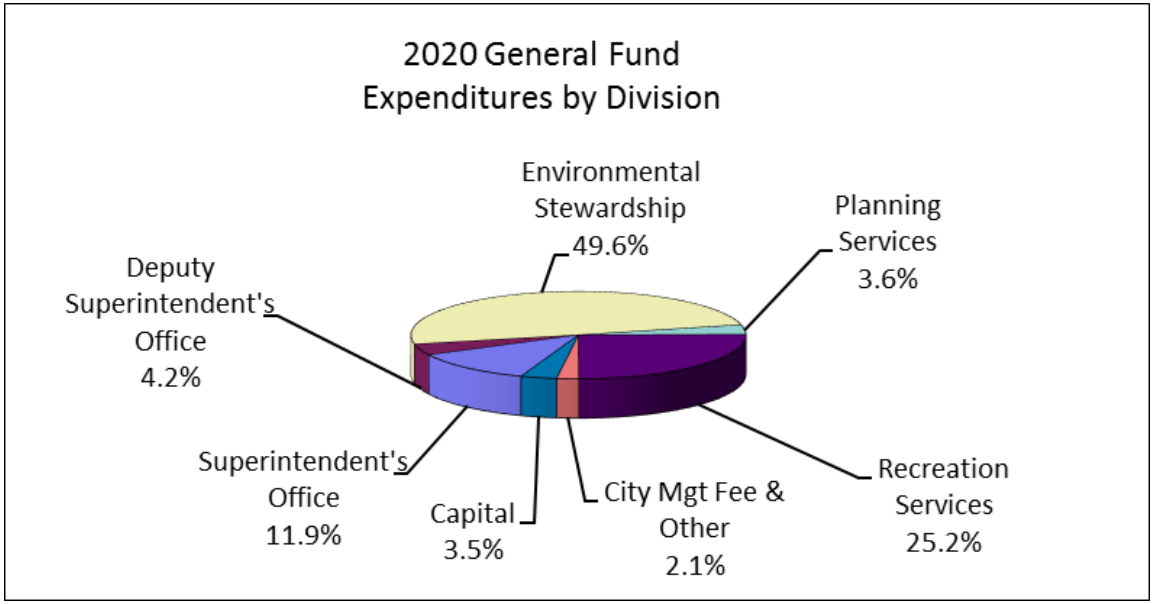
Expenditures by Major Categories

	2019 Approved	2020 Recommended	Change	% Change
Wages & Fringe	58,742,889	62,029,127	3,286,238	5.6%
Operating	22,546,012	24,034,753	1,488,741	6.6%
Capital	2,995,000	3,095,000	100,000	3.3%
Total Expenditures	**84,283,901**	**89,158,880**	**4,874,979**	**5.8%**



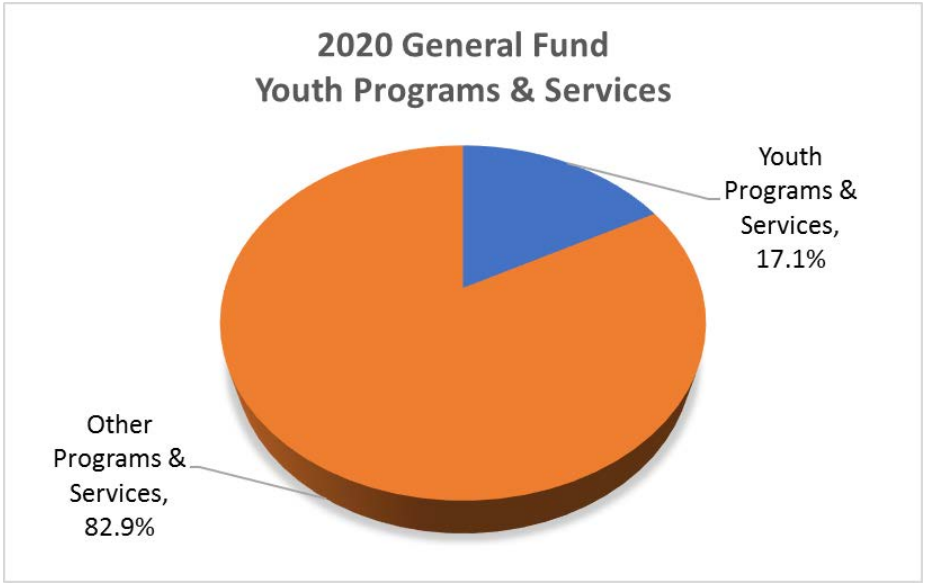
Expenditures by Division

	2019 Approved	2020 Recommended	Change	% Change
Superintendent's Office	10,485,795	10,639,671	153,876	1.5%
Deputy Superintendent's Office	3,340,834	3,706,101	365,267	10.9%
Environmental Stewardship	41,664,931	44,211,364	2,546,433	6.1%
Planning Services	3,221,026	3,177,016	(44,010)	-1.4%
Recreation Services	20,794,416	22,436,841	1,642,425	7.9%
City Mgmt Fee, Contributions & Other	1,781,899	1,892,887	110,988	6.2%
Capital	2,995,000	3,095,000	100,000	3.3%
Total General Fund	**84,283,901**	**89,158,880**	**4,874,979**	**5.8%**



Youth Programs Expenditures by Division

	2018 Approved	2019 Approved	2020 Recommended	2019-2020 Change	% Change
Superintendent's Office	104,512	119,422	129,920	10,498	8.8%
Deputy Superintendent's Office	14,282	15,351	26,126	10,775	70.2%
Environmental Stewardship	624,778	643,349	913,413	270,064	42.0%
Planning	12,579	12,217	14,535	2,318	19.0%
Recreation	12,058,744	13,100,978	14,174,389	1,073,410	8.2%
Total Youth Programs & Services	**12,814,895**	**13,891,318**	**15,258,383**	**1,367,065**	**9.8%**
% of General Fund Budget	**15.9%**	**16.5%**	**17.1%**		



Special Revenue Funds

Special Revenue Funds by Major Categories

	2019 Approved	2020 Recommended	Change	% Change
Current Property Taxes - Tree Preservation & Reforestation	1,786,950	1,857,240	70,290	3.9%
Fund Balance (Tree Preservation)	20,000	0	(20,000)	-100.0%
State Grants & Other Local Government	1,337,000	1,337,000	0	0.0%
Grants & Donation	30,600	30,600	0	0.0%
Total Revenue	**3,174,550**	**3,224,840**	**50,290**	**1.6%**
Wages & Fringe	557,987	582,733	24,746	4.4%
Operating & Equipment	2,616,563	2,642,107	25,544	1.0%
Total Expenditures	**3,174,550**	**3,224,840**	**50,290**	**1.6%**
Balance	**0**	**0**		

Balance by Unit

Division/Department/Unit	2020 Revenue	2020 Expenditures	Balance
Environmental Stewardship Division			
Forestry - Tree Preservation & Reforestation	1,857,240	1,857,240	0
Superintendent's Office			
Park Grant & Dedicated Revenue	1,367,600	1,367,600	0
Total	3,224,840	3,224,840	0

Enterprise Fund

Enterprise Fund by Major Categories

	2019 Approved	2020 Recommended	Change	% Change
Charges For Service	6,874,463	6,921,911	47,448	0.7%
Parking Lots and Meters	2,454,780	2,565,158	110,378	4.5%
Commissions and Rents	3,290,158	3,151,658	(138,500)	-4.2%
Insurance Proceeds	0	1,000,344	1,000,344	
Total Revenue	**12,619,401**	**13,639,071**	**1,019,670**	**8.1%**
Wages & Fringe	5,346,188	5,529,030	182,842	3.4%
Operating	4,369,405	4,552,421	183,016	4.2%
Total Operating Expenses	**9,715,593**	**10,081,451**	**365,858**	**3.8%**
Improvements	1,319,878	2,310,344	990,466	75.0%
MERF Payment	177,092	141,773	(35,319)	-19.9%
Transfers to Debt Service	724,887	717,387	(7,500)	-1.0%
Total Improvements & Transfers	**2,221,857**	**3,169,504**	**947,647**	**42.7%**
Net Income	**681,951**	**388,116**	**(293,835)**	**-43.1%**

Operating Income by Unit

Division/Department/Unit	2020 Revenue	2020 Expenses	Operating Income (Loss)
Deputy Superintendent Office			
Customer Service - Parking	2,445,358	722,042	1,723,316
Customer Service - Use & Event Permitting	1,190,260	960,098	230,162
Customer Service - Vendor Agreements/Concessions	1,489,000	455,560	1,033,440
Environmental Stewardship Division			
Asset Management - Sculpture Garden	309,800	376,005	(66,205)
Recreation Services Division			
Athletics & Aquatics - Ice Arenas	1,137,679	1,085,793	51,886
Golf	6,066,630	6,481,953	(415,323)
Total Operating	12,638,727	10,081,451	2,557,276
Debt Service		717,387	(717,387)
MERF Payment		141,773	(141,773)
Improvements	1,000,344	2,310,344	(1,310,000)
Total Enterprise Fund Net Income	1,000,344	3,169,504	388,116

Enterprise Fund
2020-2025 Capital Improvement Program

Capital Investment Projects							
Park/Project Name	**Propose Park Improvements**	**2020**	**2021**	**2022**	**2023**	**2024**	**2025**
Emergency Repair	Repair or replace elements that fail and need immediate response	205,000	200,000	250,000	250,000	250,000	250,000
Parade & Northeast Ice Arena	Ice Arena Master Plan	35,000					
Parade Ice Arena	Parade Ice Arena Training Room Renovation	100,000					
Parade & Northeast Ice Arena	Ice Arenas rubber flooring replacement		20,000				
Parade & Northeast Ice Arena	Parade Ice Arena Signage		30,000				
Theodore Wirth Regional Park	Wirth Parking Improvements	100,000	200,000				
Gross Golf Course	Gross Storage Facility Replacement	60,000					
Meadowbrook Golf Course	Meadowbrook Golf Temporary Building	250,000					
Meadowbrook Golf Course	Meadowbrook Golf Building Replacement			200,000	200,000	200,000	200,000
Chain of Lakes Regional Park	Bde Maka Ska Concession Building	1,000,344					
	Capital Investments Subtotal	**1,750,344**	**450,000**	**450,000**	**450,000**	**450,000**	**450,000**
Rehabilitation Program							
Park/Project Name	**Propose Park Improvements**	**2020**	**2021**	**2022**	**2023**	**2024**	**2025**
ADA Improvements	ADA Improvement Planning	100,000					
	ADA Improvements		300,000	300,000	300,000	300,000	300,000
Pathways and Pavement	Complete pavement condition assessment for all enterprise fund parking lots and pathways.	150,000					
Pathways and Pavement	Repair or replace exterior hard surfacing.		250,000	250,000	250,000	250,000	250,000
Roofs	Complete assessment of roof condition for all enterprise fund facilities	100,000					
Roofs	Repair or replace roofs		250,000	250,000	250,000	250,000	250,000
Theodore Wirth Regional Park	Wirth Toolshed Roof	150,000					
Regional Parks	Use & Events Permits Reserve	30,000	30,000	30,000	30,000	30,000	30,000
Regional Parks	Parking Kiosk Replacement	30,000	30,000	30,000	30,000	30,000	30,000
	Rehabilitation Program Subtotal	**560,000**	**860,000**	**860,000**	**860,000**	**860,000**	**860,000**
	Total	**2,310,344**	**1,310,000**	**1,310,000**	**1,310,000**	**1,310,000**	**1,310,000**

Internal Service Funds

Internal Service Funds by Major Categories

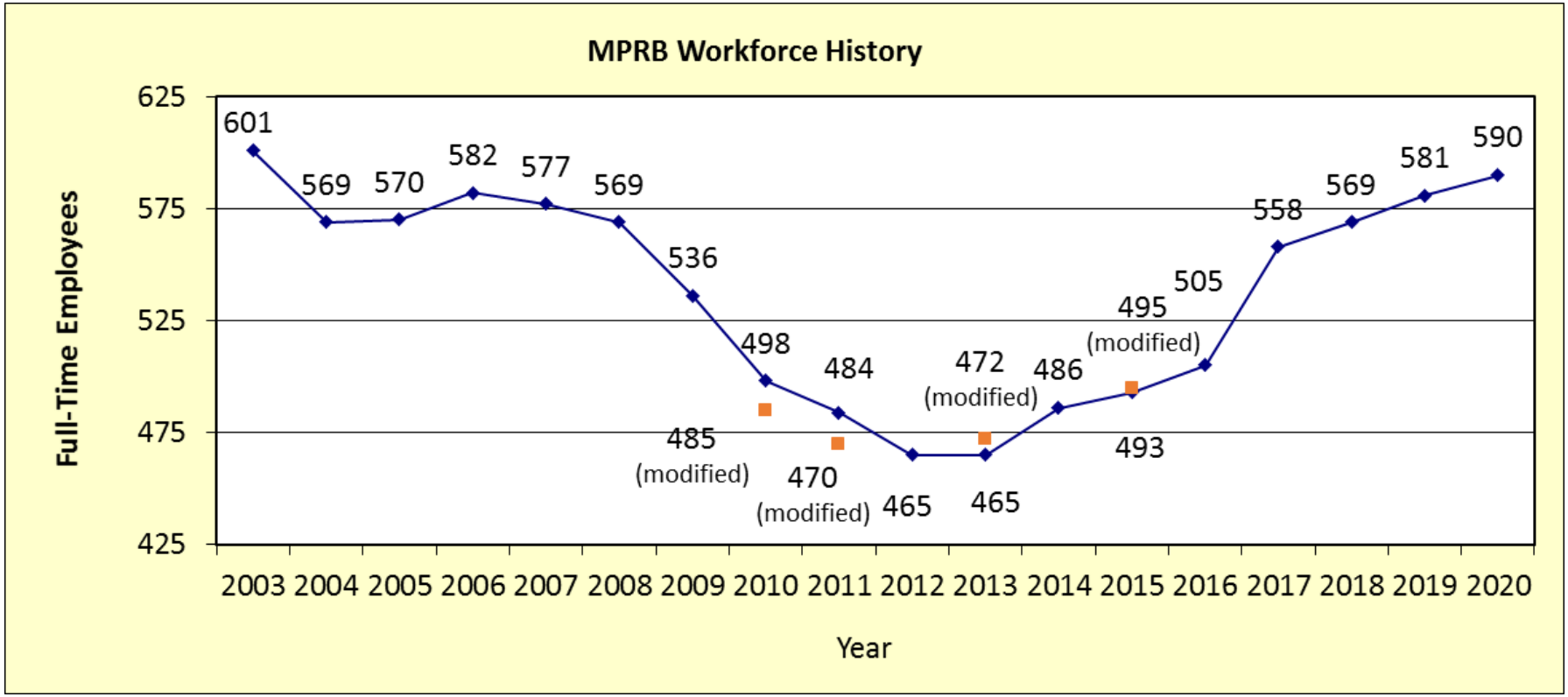
	2019 Approved	2020 Recommended	Change	% Change
Equipment Rental	5,762,976	6,100,942	337,966	5.9%
Sale of Fixed Assets	33,000	200,000	167,000	506.1%
ITS Services	2,288,893	2,369,725	80,832	3.5%
Insurance & Workers Comp Premiums	2,172,586	2,150,000	(22,586)	-1.0%
Total Revenue	**10,257,455**	**10,820,667**	**563,212**	**5.5%**
Wages & Fringe	5,020,852	5,010,965	(9,887)	-0.2%
Operating	2,638,919	2,822,601	183,682	7.0%
Total Expenses	**7,659,771**	**7,833,566**	**173,795**	**2.3%**
Mobile Equipment Replacement	2,652,461	3,274,014	621,553	23.4%
Info Tech Equipment Replacement	238,372	259,322	20,950	8.8%
Total Equipment Replacement	**2,890,833**	**3,533,336**	**642,503**	**22.2%**
Excess Revenues Over/(Under) Expenses	**(293,149)**	**(546,235)**		

Balance by Unit

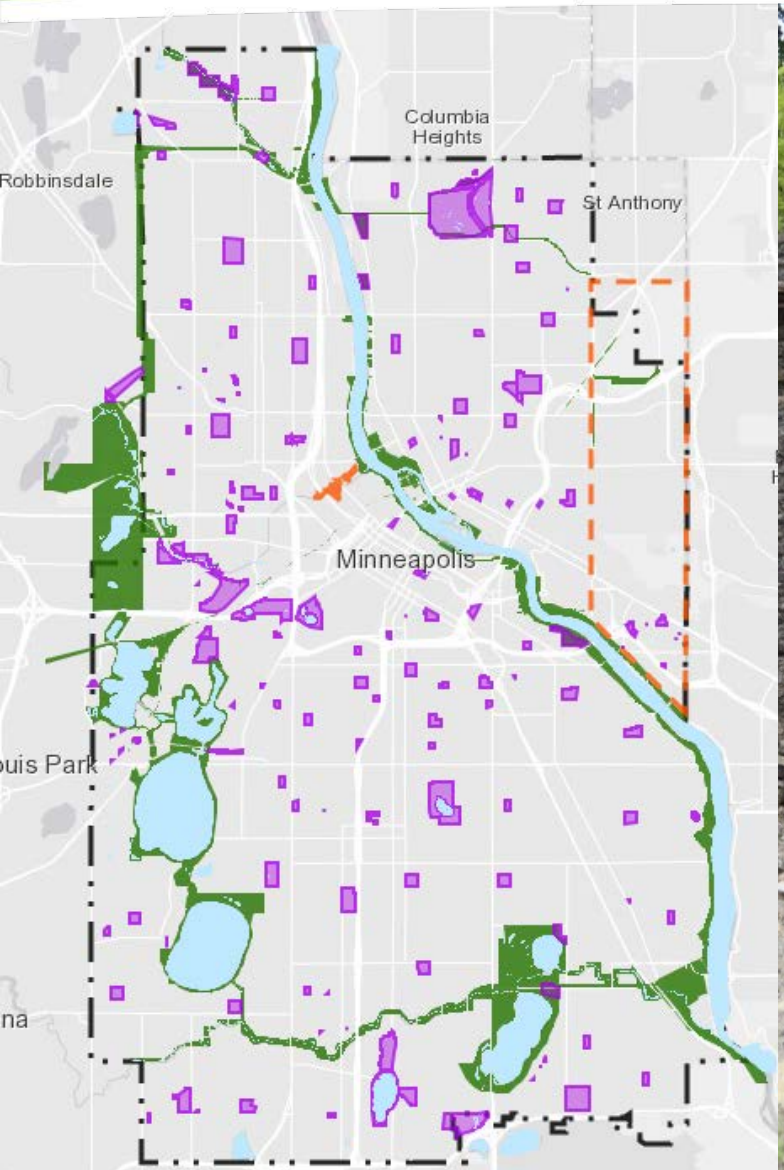
Division/Department/Unit	2020 Revenue	2020 Expenses	Balance
Deputy Superintendent Office			
Information Technology Services	2,369,725	2,369,725	0
Finance - Self Insurance	2,150,000	2,150,000	0
Environmental Stewardship Division			
Asset Management - Equipment	6,300,942	6,847,177	(546,235)
Total	10,820,667	11,366,902	(546,235)

Personnel Summary

Full-Time Employees – All Funds



Capital Project Funds



2020-2025 Capital Program Overview

Projected Neighborhood Park Funding Source (in millions)	2020	2021	2022*	2023*	2024*	2025*
NPP20	$10.50	$10.50	$10.50	$10.50	$10.50	$10.50
Neighborhood Park Capital Levy	2.18	2.18	2.18	2.18	2.18	2.18
Park Dedication (allocated)	1.04	0.26	0.00	0.00	0.00	0.35
General Fund Transfer	0.36	0.09	0.09	0.09	0.09	0.09
Other Outside Funding	0.00	0.20	0.00	0.00	0.00	0.00
Total	**$14.08**	**$13.23**	**$12.77**	**$12.77**	**$12.77**	**$13.12**

*The amount of funding in 2022-2025 will be adjusted in December 2020 based on objective measures of inflationary costs and other salient factors mutually acceptable to the City of Minneapolis and MPRB, per the NPP20 concurrent ordinances.

2020-2025 Capital Program Overview

Projected Regional Park Funding Source (in millions)	2020	2021	2022	2023	2024	2025
Met Council/Regional Parks	$0.00	$3.72	$0.00	$3.72	$0.00	$3.72
Parks and Trails - Legacy	4.18	4.28	4.00	4.00	4.00	4.00
Lottery In Lieu (O & M)	1.30	1.30	1.30	1.30	1.30	1.30
General Fund Transfer	0.10	0.10	0.10	0.10	0.10	0.10
Park Dedication (allocated)	0.55	0.00	0.00	0.00	0.00	0.00
Total	**$6.13**	**$9.40**	**$5.40**	**$9.12**	**$5.40**	**$9.12**

2020-2025 Capital Program Overview

- The Capital Program uses updated 2019 neighborhood and regional equity rankings
- 2019 Neighborhood equity rankings include ALL existing neighborhood parks, developed and undeveloped, according to ordinance:
  - "PB17 is being adopted to…establish objective criteria to assist…in evaluating the relative need of all neighborhood parks." (PB17-1)
  - "Each neighborhood park shall receive a criteria-based equity rating to be calculated as follows:…." (PB17-4)
- The Capital Program continues the recommended process under NPP20
  - Continues to honor neighborhood and regional projects in the pre-NPP20 CIP, generally keeping them in the same years with the same funding amounts
  - Honors neighborhood and regional allocations in last year's CIP, regardless of updated 2019 equity rankings
  - When project delays are necessary, uses 2019 rankings to determine which projects will be delayed
  - Uses 2019 neighborhood and regional equity rankings to select projects in 2025

2020-2025 Capital Program Overview

HOW TO READ THE Capital Improvement Plan (CIP)

					2020		2021		2022		2023		2024		2025						
53	43	Audubon Park	Play area and site improvements	NPP20 Play Area Rehab					$338,000	$338,000						$338,000	$338,000	Neighborhood Capital Levy	Northeast/Southeast	1	
			Plan implementation	NPP20									$1,055,000	$555,000	$700,000	$1,055,000	$1,255,000	NPP20	Northeast/Southeast	1	2 (old rating); 14 (final rating)
				NPP20											$200,000	$0	$200,000	Neighborhood Capital Levy	Northeast/Southeast	1	2025 allocation normalizes funding amount. Year shift to accommodate 2023/2024 funding normalizations.
14	2	Bassett's Creek	Plan implementation	Park Dedication												$0	$0	Park Dedication	North	2	
69	34	Beltrami Park	Plan implementation	NPP20									$1,055,000	$490,000	$565,000	$1,055,000	$1,055,000	NPP20	Northeast/Southeast	1	Year shift to accommodate 2023/2024 funding normalizations
31	32	Bethune Park	Plan implementation	NPP20							$735,000	$735,000				$735,000	$735,000	NPP20	North	2	
13	17	Bohannon Park	Plan implementation	NPP20							$1,000,000	$1,000,000				$1,000,000	$1,000,000	NPP20	North	2	
38	75	Bottineau Park	Play area and site improvements	Previous CIP	$215,370	$215,370	$23,216	$23,216								$238,586	$238,586	Neighborhood Capital Levy	Northeast/Southeast	1	
				Previous CIP	$67,909	$67,909										$67,909	$67,909	NPP20	Northeast/Southeast	1	
				Park Dedication	$3,021	$17,338										$3,021	$17,338	Park Dedication	Northeast/Southeast	1	
			Plan implementation	NPP20											$930,000	$0	$930,000	NPP20	Northeast/Southeast	1	Tier 1 park + recreation center. NOTE: $270,000 must be allocated in 2026 to make project whole
				NPP20											$200,000	$0	$200,000	Neighborhood Capital Levy	Northeast/Southeast	1	
62	62	Bryn Mawr Meadows Park	Athletic Fields Improvements	Previous CIP			$777,065	$777,065	$275,989	$275,989						$1,053,054	$1,053,054	Neighborhood Capital Levy	Southwest	4	
				Previous CIP			$2,302,885	$2,002,885	$89,011	$389,013						$2,391,896	$2,391,896	NPP20	Southwest	4	Year shift to accommodate Harrison Ideation Center. No project delay
78	87	Cavell Park	Play area and site improvements	Previous CIP			$294,595	$294,595	$27,225	$27,225						$321,820	$321,820	NPP20	Northeast	1	
11	6	Cedar Avenue Field Park	Plan implementation	NPP20					$600,000	$600,000						$600,000	$600,000	NPP20	South	3	8
			Play area and site improvements	NPP20 Play Area Rehab									$390,500	$390,500		$390,500	$390,500	Neighborhood Capital Levy	South	3	
21	26	Central Gym Park	Plan implementation	NPP20											$700,000	$0	$700,000	NPP20	South	3	2025 allocation normalizes funding amount
36	n/a	CEPRO site	Plan implementation	NPP20											$450,000	$0	$450,000	NPP20	South	3	Tier 3 park: allocation tied to realistic phase 3 project
24	24	Cleveland Park	Plan implementation	NPP20							$675,775	$950,000				$675,775	$950,000	NPP20	North	2	2023 allocation normalizes funding amount
47	35	Corcoran Park	Plan implementation	NPP20	$222,850	$222,850	$727,150	$727,150								$950,000	$950,000	NPP20	South	3	
				Park Dedication	$196,253	$196,253										$196,253	$196,253	Park Dedication	South	3	
26	29	Cottage Park	Plan implementation	NPP20							$500,000	$500,000				$500,000	$500,000	NPP20	North	2	
22	22	Currie Park	Plan implementation	NPP20	$0	$240,000										$0	$240,000	NPP20	South	3	3
			Play area and site improvements	NPP20 Play Area Rehab							$355,000	$355,000				$355,000	$355,000	Neighborhood Capital Levy	South	3	Shift from Capital Investment Construction Contingency Fund

Project info:

- Park rank *(2018 and 2019)*
- Park name
- Project

- Most parks have general description “plan implementation” to allow for community and internal decision-making when project initiates
- Some parks with necessary projects have descriptions
- Projects in previous CIP have same description as before

2020-2025 Capital Program Overview

HOW TO READ THE Capital Improvement Plan (CIP)

					2020		2021		2022		2023		2024		2025							
53	43	Audubon Park	Play area and site improvements	NPP20 Play Area Rehab					$338,000	$338,000						$338,000	$338,000	Neighborhood Capital Levy	Northeast/Southeast	1		
			Plan implementation	NPP20									$1,055,000	$555,000	$700,000	$1,055,000	$1,255,000	NPP20	Northeast/Southeast	1	2 (old rating); 14 (final rating)	2025 allocation normalizes funding amount. Year shift to accommodate 2023/2024 funding normalizations.
				NPP20											$200,000	$0	$200,000	Neighborhood Capital Levy	Northeast/Southeast	1		
14	2	Bassett's Creek	Plan implementation	Park Dedication												$0	$0	Park Dedication	North	2		
69	34	Beltrami Park	Plan implementation	NPP20									$1,055,000	$490,000	$565,000	$1,055,000	$1,055,000	NPP20	Northeast/Southeast	1		Year shift to accommodate 2023/2024 funding normalizations
31	32	Bethune Park	Plan implementation	NPP20							$735,000	$735,000				$735,000	$735,000	NPP20	North	2		
13	17	Bohannon Park	Plan implementation	NPP20							$1,000,000	$1,000,000				$1,000,000	$1,000,000	NPP20	North	2		
38	75	Bottineau Park	Play area and site improvements	Previous CIP	$215,370	$215,370	$23,216	$23,216								$238,586	$238,586	Neighborhood Capital Levy	Northeast/Southeast	1		
				Previous CIP	$67,909	$67,909										$67,909	$67,909	NPP20	Northeast/Southeast	1		
				Park Dedication	$3,021	$17,338										$3,021	$17,338	Park Dedication	Northeast/Southeast	1		
			Plan implementation	NPP20											$930,000	$0	$930,000	NPP20	Northeast/Southeast	1		Tier 1 park + recreation center. NOTE: $270,000 must be allocated in 2026 to make project whole
				NPP20											$200,000	$0	$200,000	Neighborhood Capital Levy	Northeast/Southeast	1		
62	62	Bryn Mawr Meadows Park	Athletic Fields Improvements	Previous CIP			$777,065	$777,065	$275,989	$275,989						$1,053,054	$1,053,054	Neighborhood Capital Levy	Southwest	4		
				Previous CIP			$2,302,885	$2,002,885	$89,011	$389,011						$2,391,896	$2,391,896	NPP20	Southwest	4		Year shift to accommodate Harrison Ideation Center. No project delay
78	87	Cavell Park	Play area and site improvements	Previous CIP			$294,595	$294,595	$27,225	$27,225						$321,820	$321,820	NPP20	Northeast	1		
11	6	Cedar Avenue Field Park	Plan implementation	NPP20					$600,000	$600,000						$600,000	$600,000	NPP20	South	3	8	
			Play area and site improvements	NPP20 Play Area Rehab									$390,500	$390,500		$390,500	$390,500	Neighborhood Capital Levy	South	3		
21	26	Central Gym Park	Plan implementation	NPP20											$700,000	$0	$700,000	NPP20	South	3		2025 allocation normalizes funding amount
36	n/a	CEPRO site	Plan implementation	NPP20											$450,000	$0	$450,000	NPP20	South	3		Tier 3 park: allocation tied to realistic phase 3 project
24	24	Cleveland Park	Plan implementation	NPP20							$675,775	$950,000				$675,775	$950,000	NPP20	North	2		2023 allocation normalizes funding amount
47	35	Corcoran Park	Plan implementation	NPP20	$222,850	$222,850	$727,150	$727,150								$950,000	$950,000	NPP20	South	3		
				Park Dedication	$196,253	$196,253										$196,253	$196,253	Park Dedication	South	3		
26	29	Cottage Park	Plan implementation	NPP20							$500,000	$500,000				$500,000	$500,000	NPP20	North	2		
22	22	Currie Park	Plan implementation	NPP20	$0	$240,000										$0	$240,000	NPP20	South	3	3	Shift from Capital Investment Construction Contingency Fund
			Play area and site improvements	NPP20 Play Area Rehab							$355,000	$355,000				$355,000	$355,000	Neighborhood Capital Levy	South	3		

Reason for Inclusion in CIP

- Projects in pre-NPP20 CIP
- Projects added by NPP20, using equity metrics
- Projects in pre-NPP20 CIP that also meet equity metrics (boosted)
- Playground projects selected based on condition only (2022 onward)
- Park dedication allocations

2020-2025 Capital Program Overview

HOW TO READ THE Capital Improvement Plan (CIP)

					2020		2021		2022		2023		2024		2025						
53	43	Audubon Park	Play area and site improvements	NPP20 Play Area Rehab					$338,000	$338,000						$338,000	$338,000	Neighborhood Capital Levy	Northeast/Southeast	1	2 (old rating); 14 (final rating)	
			Plan implementation	NPP20									$1,055,000	$555,000	$700,000	$1,055,000	$1,255,000	NPP20	Northeast/Southeast	1		2025 allocation normalizes funding amount. Year shift to accommodate 2023/2024 funding normalizations.
				NPP20											$200,000	$0	$200,000	Neighborhood Capital Levy	Northeast/Southeast	1		
14	2	Bassett's Creek	Plan implementation	Park Dedication												$0	$0	Park Dedication	North	2		
69	34	Beltrami Park	Plan implementation	NPP20									$1,055,000	$490,000	$565,000	$1,055,000	$1,055,000	NPP20	Northeast/Southeast	1		Year shift to accommodate 2023/2024 funding normalizations
31	32	Bethune Park	Plan implementation	NPP20							$735,000	$735,000				$735,000	$735,000	NPP20	North	2		
13	17	Bohannon Park	Plan implementation	NPP20							$1,000,000	$1,000,000				$1,000,000	$1,000,000	NPP20	North	2		
38	75	Bottineau Park	Play area and site improvements	Previous CIP	$215,370	$215,370	$23,216	$23,216								$238,586	$238,586	Neighborhood Capital Levy	Northeast/Southeast	1		
				Previous CIP	$67,909	$67,909										$67,909	$67,909	NPP20	Northeast/Southeast	1		
				Park Dedication	$3,021	$17,338										$3,021	$17,338	Park Dedication	Northeast/Southeast	1		
			Plan implementation	NPP20											$930,000	$0	$930,000	NPP20	Northeast/Southeast	1		Tier 1 park + recreation center. NOTE: $270,000 must be allocated in 2026 to make project whole
				NPP20											$200,000	$0	$200,000	Neighborhood Capital Levy	Northeast/Southeast	1		
62	62	Bryn Mawr Meadows Park	Athletic Fields Improvements	Previous CIP			$777,065	$777,065	$275,989	$275,989						$1,053,054	$1,053,054	Neighborhood Capital Levy	Southwest	4		
				Previous CIP			$2,302,885	$2,002,885	$89,011	$389,011						$2,391,896	$2,391,896	NPP20	Southwest	4		Year shift to accommodate Harrison Ideation Center. No project delay
78	87	Cavell Park	Play area and site improvements	Previous CIP			$294,595	$294,595	$27,225	$27,225						$321,820	$321,820	NPP20	Northeast	1		
11	6	Cedar Avenue Field Park	Plan implementation	NPP20					$600,000	$600,000						$600,000	$600,000	NPP20	South	3	8	
			Play area and site improvements	NPP20 Play Area Rehab									$390,500	$390,500		$390,500	$390,500	Neighborhood Capital Levy	South	3		
21	26	Central Gym Park	Plan implementation	NPP20											$700,000	$0	$700,000	NPP20	South	3		2025 allocation normalizes funding amount
36	n/a	CEPRO site	Plan implementation	NPP20											$450,000	$0	$450,000	NPP20	South	3		Tier 3 park: allocation tied to realistic phase 3 project
24	24	Cleveland Park	Plan implementation	NPP20							$675,775	$950,000				$675,775	$950,000	NPP20	North	2		2023 allocation normalizes funding amount
47	35	Corcoran Park	Plan implementation	NPP20	$222,850	$222,850	$727,150	$727,150								$950,000	$950,000	NPP20	South	3		
				Park Dedication	$196,253	$136,253										$196,253	$196,253	Park Dedication	South	3		
26	29	Cottage Park	Plan implementation	NPP20							$500,000	$500,000				$500,000	$500,000	NPP20	North	2		
22	22	Currie Park	Plan implementation	NPP20	$0	$240,000										$0	$240,000	NPP20	South	3	3	Shift from Capital Investment Construction Contingency Fund
			Play area and site improvements	NPP20 Play Area Rehab							$355,000	$355,000				$355,000	$355,000	Neighborhood Capital Levy	South	3		

Reason for Inclusion in CIP

NOTE that this is different from “Funding Source”

NPP20 source includes new NPP20 funds AND former Net Debt Bonds. Therefore, some “Previous CIP” projects can have “NPP20” as a source.

2020-2025 Capital Program Overview

HOW TO READ THE Capital Improvement Plan (CIP)

					2020		2021		2022		2023		2024		2025							
53	43	Audubon Park	Play area and site improvements	NPP20 Play Area Rehab					$338,000	$338,000						$338,000	$338,000	Neighborhood Capital Levy	Northeast/Southeast	1	2 (old rating); 14 (final rating)	
			Plan implementation	NPP20									$1,055,000	$555,000	$700,000	$1,055,000	$1,255,000	NPP20	Northeast/Southeast	1		2025 allocation normalizes funding amount. Year shift to accommodate 2023/2024 funding normalizations.
				NPP20											$200,000	$0	$200,000	Neighborhood Capital Levy	Northeast/Southeast	1		
14	2	Bassett's Creek	Plan implementation	Park Dedication												$0	$0	Park Dedication	North	2		
69	34	Beltrami Park	Plan implementation	NPP20									$1,055,000	$490,000	$565,000	$1,055,000	$1,055,000	NPP20	Northeast/Southeast	1		Year shift to accommodate 2023/2024 funding normalizations
31	32	Bethune Park	Plan implementation	NPP20							$735,000	$735,000				$735,000	$735,000	NPP20	North	2		
13	17	Bohannon Park	Plan implementation	NPP20							$1,000,000	$1,000,000				$1,000,000	$1,000,000	NPP20	North	2		
38	75	Bottineau Park	Play area and site improvements	Previous CIP	$215,370	$215,370	$23,216	$23,216								$238,586	$238,586	Neighborhood Capital Levy	Northeast/Southeast	1		
				Previous CIP	$67,909	$67,909										$67,909	$67,909	NPP20	Northeast/Southeast	1		
				Park Dedication	$3,021	$17,338										$3,021	$17,338	Park Dedication	Northeast/Southeast	1		
			Plan implementation	NPP20											$930,000	$0	$930,000	NPP20	Northeast/Southeast	1		Tier 1 park + recreation center. NOTE: $270,000 must be allocated in 2026 to make project whole
				NPP20											$200,000	$0	$200,000	Neighborhood Capital Levy	Northeast/Southeast	1		
62	62	Bryn Mawr Meadows Park	Athletic Fields Improvements	Previous CIP			$777,065	$777,065	$275,989	$275,989						$1,053,054	$1,053,054	Neighborhood Capital Levy	Southwest	4		
				Previous CIP			$2,302,885	$2,002,885	$89,011	$389,011						$2,391,896	$2,391,896	NPP20	Southwest	4		Year shift to accommodate Harrison Ideation Center. No project delay
78	87	Cavell Park	Play area and site improvements	Previous CIP			$294,595	$294,595	$27,225	$27,225						$321,820	$321,820	NPP20	Northeast	1		
11	6	Cedar Avenue Field Park	Plan implementation	NPP20					$600,000	$600,000						$600,000	$600,000	NPP20	South	3	8	
			Play area and site improvements	NPP20 Play Area Rehab									$390,500	$390,500		$390,500	$390,500	Neighborhood Capital Levy	South	3		
21	26	Central Gym Park	Plan implementation	NPP20											$700,000	$0	$700,000	NPP20	South	3		2025 allocation normalizes funding amount
36	n/a	CEPRO site	Plan implementation	NPP20											$450,000	$0	$450,000	NPP20	South	3		Tier 3 park: allocation tied to realistic phase 3 project
24	24	Cleveland Park	Plan implementation	NPP20							$675,775	$950,000				$675,775	$950,000	NPP20	North	2		2023 allocation normalizes funding amount
47	35	Corcoran Park	Plan implementation	NPP20	$222,850	$222,850	$727,150	$727,150								$950,000	$950,000	NPP20	South	3		
				Park Dedication	$196,253	$136,253										$196,253	$196,253	Park Dedication	South	3		
26	29	Cottage Park	Plan implementation	NPP20							$500,000	$500,000				$500,000	$500,000	NPP20	North	2		
22	22	Currie Park	Plan implementation	NPP20		$0		$240,000								$0	$240,000	NPP20	South	3	3	Shift from Capital Investment Construction Contingency Fund
			Play area and site improvements	NPP20 Play Area Rehab							$355,000	$355,000				$355,000	$355,000	Neighborhood Capital Levy	South	3		

Allocations

Previous CIP

Revised 2020-2024 CIP

Red numbers show what changed

2020-2025 Capital Program Overview

HOW TO READ THE Capital Improvement Plan (CIP)

					2020		2021		2022		2023		2024		2025						
		Play area and site improvements	NPP20 Play Area Rehab						$338,000	$338,000						$338,000	$338,000	Neighborhood Capital Levy	Northeast/Southeast	1	
53	43	Audubon Park	Plan implementation	NPP20									$1,055,000	$555,000	$700,000	$1,255,000	$1,255,000	NPP20	Northeast/Southeast	1	2 (old rating); 14 (final rating)
				NPP20											$200,000	$0	$200,000	Neighborhood Capital Levy	Northeast/Southeast	1	
14	2	Bassett's Creek	Plan implementation	Park Dedication												$0	$0	Park Dedication	North	2	
69	34	Beltrami Park	Plan implementation	NPP20									$1,055,000	$490,000	$565,000	$1,055,000	$1,055,000	NPP20	Northeast/Southeast	1	
31	32	Bethune Park	Plan implementation	NPP20							$735,000	$735,000				$735,000	$735,000	NPP20	North	2	
13	17	Bohannon Park	Plan implementation	NPP20							$1,000,000	$1,000,000				$1,000,000	$1,000,000	NPP20	North	2	
			Play area and site improvements	Previous CIP	$215,370	$215,370	$23,216	$23,216								$238,586	$238,586	Neighborhood Capital Levy	Northeast/Southeast	1	
				Previous CIP	$67,909	$67,909										$67,909	$67,909	NPP20	Northeast/Southeast	1	
38	75	Bottineau Park		Park Dedication	$3,021	$17,338										$3,021	$17,338	Park Dedication	Northeast/Southeast	1	
			Plan implementation	NPP20											$930,000	$0	$930,000	NPP20	Northeast/Southeast	1	Tier 1 park + recreation center. NOTE: $270,000 must be allocated in 2026 to make project whole
				NPP20											$200,000	$0	$200,000	Neighborhood Capital Levy	Northeast/Southeast	1	
62	62	Bryn Mawr Meadows Park	Athletic Fields Improvements	Previous CIP			$777,065	$777,065	$275,989	$275,989						$1,053,054	$1,053,054	Neighborhood Capital Levy	Southwest	4	
				Previous CIP			$2,302,885	$2,002,885	$89,011	$389,011						$2,391,896	$2,391,896	NPP20	Southwest	4	Year shift to accommodate Harrison Ideation Center. No project delay
78	87	Cavell Park	Play area and site improvements	Previous CIP			$294,595	$294,595	$27,225	$27,225						$321,820	$321,820	NPP20	Northeast	1	
11	6	Cedar Avenue Field Park	Plan implementation	NPP20					$600,000	$600,000						$600,000	$600,000	NPP20	South	3	8
			Play area and site improvements	NPP20 Play Area Rehab									$390,500	$390,500		$390,500	$390,500	Neighborhood Capital Levy	South	3	
21	26	Central Gym Park	Plan implementation	NPP20											$700,000	$0	$700,000	NPP20	South	3	2025 allocation normalizes funding amount
36	n/a	CEPRO site	Plan implementation	NPP20											$450,000	$0	$450,000	NPP20	South	3	Tier 3 park: allocation tied to realistic phase 3 project
24	24	Cleveland Park	Plan implementation	NPP20							$675,775	$950,000				$675,775	$950,000	NPP20	North	2	2023 allocation normalizes funding amount
47	35	Corcoran Park	Plan implementation	NPP20	$222,850	$222,850	$727,150	$727,150								$950,000	$950,000	NPP20	South	3	
				Park Dedication	$196,253	$136,253										$196,253	$196,253	Park Dedication	South	3	
26	29	Cottage Park	Plan implementation	NPP20							$500,000	$500,000				$500,000	$500,000	NPP20	North	2	
22	22	Currie Park	Plan implementation	NPP20	$0	$240,000										$0	$240,000	NPP20	South	3	3
			Play area and site improvements	NPP20 Play Area Rehab							$355,000	$355,000				$355,000	$355,000	Neighborhood Capital Levy	South	3	

Numbers in blue boxes indicate parks where funding has been "normalized" to address previous under-funding.

2020-2025 Capital Program Overview

- 2025 Year – **Normalization Year**
  - Community members and CLIC have asked questions about how we determine the amount of funds allocated to a park
  - Staff analyzed all NPP20 allocations since 2017 in order to understand the normal amounts we are investing in parks of different types and scales
  - At current capital allocation levels, we will invest in every park prior to expiration of NPP20
  - Some parks, however, were found to have been under-allocated
  - 2025 is proposed as a year to **normalize funding in parks already in the CIP**, to ensure **equity** in allocation amounts

2020-2025 Capital Program Overview

- 2025 Year – **How Normalization Works**
  - Staff analyzed all NPP20 allocations since 2017 in order to understand the normal amounts we are investing in parks of different types and scales
  - 3 Tiers of parks:
    - Tier 1: large parks (> 20 acres) with many different amenities
    - Tier 2: medium and small parks (1-20 acres) with many amenities, large parks with fewer amenities
    - Tier 3: parks with no or few amenities, special cases
  - Baseline funding:
    - Tier 1: $1,000,000
    - Tier 2: $750,000
    - Tier 3: varies based on build-out estimate or other conditions
  - Park with Recreation Center: + $400,000
  - Park with major changes (per master plan): + $400,000

2020-2025 Capital Program Overview

- 2025 Year – **How Normalization Works: Example: Central Gym**
  - Tier 1 park (medium, 5 amenity types): $1,000,000
  - Recreation Center: $400,000
  - Major change: $400,000
  - Investment should have been: $1,800,000
  - Investment was: $1,100,000
  - Park was under-funded by: $700,000

11	6	Cedar Avenue Field Park	Plan implementation	NPP20					$600,000	$600,000						$600,000	$600,000	NPP20	South	3	8	
			Play area and site improvements	NPP20 Play Area Rehab									$390,500	$390,500		$390,500	$390,500	Neighborhood Capital Levy	South	3		
21	26	Central Gym Park	Plan implementation	NPP20											$700,000	$0	$700,000	NPP20	South	3		2025 allocation normalizes funding amount
36	n/a	CEPRO site	Plan implementation	NPP20											$450,000	$0	$450,000	NPP20	South	3		Tier 3 park: allocation tied to realistic phase 3 project
24	24	Cleveland Park	Plan implementation	NPP20							$675,775	$950,000				$675,775	$950,000	NPP20	North	2		2023 allocation normalizes funding amount
47	35	Corcoran Park	Plan implementation	NPP20	$222,850	$222,850	$727,150	$727,150								$950,000	$950,000	NPP20	South	3		
				Park Dedication	$196,253	$196,253										$196,253	$196,253	Park Dedication	South	3		
26	29	Cottage Park	Plan implementation	NPP20							$500,000	$500,000				$500,000	$500,000	NPP20	North	2		
22	22	Currie Park	Plan implementation	NPP20	$0	$240,000										$0	$240,000	NPP20	South	3	3	Shift from Capital Investment Construction Contingency Fund
			Play area and site improvements	NPP20 Play Area Rehab							$355,000	$355,000				$355,000	$355,000	Neighborhood Capital Levy	South	3		

2020-2025 Capital Program Overview

- 2025 Year – **How Normalization Works: Example: Cleveland Park**
  - Tier 2 park (small, 5 amenity types): $700,000
  - No Recreation Center: $0
  - Major change: $400,000
  - Investment should have been: $1,100,000
  - Investment was: $825,775
  - Park was under-funded by: $274,225

- Allocation made in 2023 to prevent two projects in rapid succession

11	6	Cedar Avenue Field Park	Plan implementation	NPP20					$600,000	$600,000						$600,000	$600,000	NPP20	South	3	8	
			Play area and site improvements	NPP20 Play Area Rehab									$390,500	$390,500		$390,500	$390,500	Neighborhood Capital Levy	South	3		
21	26	Central Gym Park	Plan implementation	NPP20											$700,000	$0	$700,000	NPP20	South	3		2025 allocation normalizes funding amount
36	n/a	CEPRO site	Plan implementation	NPP20											$450,000	$0	$450,000	NPP20	South	3		Tier 3 park: allocation tied to realistic phase 3 project
24	24	Cleveland Park	Plan implementation	NPP20							$675,775	$950,000				$675,775	$950,000	NPP20	North	2		2023 allocation normalizes funding amount
47	35	Corcoran Park	Plan implementation	NPP20	$222,850	$222,850	$727,150	$727,150								$950,000	$950,000	NPP20	South	3		
				Park Dedication	$196,253	$136,253										$196,253	$196,253	Park Dedication	South	3		
26	29	Cottage Park	Plan implementation	NPP20							$500,000	$500,000				$500,000	$500,000	NPP20	North	2		
22	22	Currie Park	Plan implementation	NPP20	$0	$240,000										$0	$240,000	NPP20	South	3	3	Shift from Capital Investment Construction Contingency Fund
			Play area and site improvements	NPP20 Play Area Rehab							$355,000	$355,000				$355,000	$355,000	Neighborhood Capital Levy	South	3		

2020-2025 Capital Program Overview

- 2025 Year – **Normalization Year**
  - Based on this analysis, 11 parks were determined to have been under-funded:
    - Farview
    - Central Gym
    - Audubon
    - Harrison
    - East Phillips
    - Stewart
    - Hall
    - Whittier
    - Cleveland
    - Sumner Field
    - Perkins Hill
  - These parks were under-funded by more than $250,000 each and had no other recent allocation.
  - The total under-funding amount is $5.7 million
  - All other CIP allocations were appropriate, especially most of the recent ones
  - Even with this normalization year, we can still make capital improvements in all parks prior to NPP20 expiration

2020-2025 Capital Program Overview

- 2025 Year – **Other Notes**
  - Changes to the 2020-2024 years are extremely limited and project delays are nonexistent
  - After normalization, 2 neighborhood parks added to 2025 CIP: CEPRO Site (#36) and Bottineau Park (#38)
  - 49 of 145 neighborhood parks now appear in the CIP
  - Funding source changes appear with larger projects, to allow flexibility in project close-out (request from Finance and Design/Project Mgmt)
  - Regional Opportunity Facility (ROF) funding requirement split between Grand Rounds Missing Link and Above the Falls.
  - Regional Facilities ranked through #11 added to CIP (of 17 total regional facilities)
  - New 2020 allocations for ideation centers at Whittier and Harrison

2020-2025 Capital Program Overview

- Play Area Rehabilitation Program:
  - This Capital Levy-funded program addresses critical infrastructure need at our most used facility that also has the most risk for MPRB
  - Selections based on in-field analysis and ranking of playgrounds, from worst to best
  - Playground-specific projects already in the CIP are not included
  - Playground ranks are shown in the CIP
  - 3 parks added in 2024: East Phillips, Franklin Steele, and Hiawatha School Park

2020-2025 Capital Program Overview

- Park Dedication Allocations ($1.85 million for 12 parks in 2019/2020):
  - Type 0: smaller amounts and no capital projects = no allocations
  - Type 1: single park in neighborhood, planned capital project in 2019/2020/2021 = allocate to boost capital project or add additional available funds:
    Armatage, Bottineau, Kenny, Lovell Square, McRae, Painter, Pearl
  - Type 2: large amount and/or multiple parks = staff determined due to project need:
    Whittier, Corcoran, Powderhorn
  - Type 2: large amount and/or multiple parks = consultation with neighborhood:
    Central Mississippi trails (NIEBNA #1 and #2 priorities)
    Dickman Park pickleball and picnicking (STAWNO priorities)
  - Requirement to allocate to Downtown Commons, under agreement with City.

Budget Documents

- Superintendent's Recommended 2020 Budget
- 2020-2025 Capital Improvement Program
- 2020 Budget Adjustments
- Park Funding Fact Sheets

Budget Review & Comment

- November 6, 2019 - Administration & Finance Committee
  - Public Comment on Superintendent's Recommended 2020 Budget
  - Commissioner Review/Comment on Superintendent's Recommended 2020 Budget

- November 20, 2019 - Committee of the Whole
  - Public Comment on Superintendent's Recommended 2020 Budget
  - Commissioner Review/Comment on Superintendent's Recommended 2020 Budget

- December 4, 2019 - Full Board
  - Public Comment on Superintendent's Recommended 2019 Budget

- December 4, 2019 - Administration & Finance Committee
  - Approve 2020 Annual Budget

Budget Review & Comment

- December 11, 2019 - City Hall
  - Truth and Taxation Public Hearing on Tax Levy and Budget
  - Adoption of MPRB 2020 Tax Levy and Annual Budget

- To assist staff in preparing for the budget sessions, questions or comments should be emailed to the Superintendent in advance of the meetings.
  - November 6 Board Meeting - questions due by October 23
  - November 20 Board Meeting - questions due by November 13
  - December 4 Board Meeting - questions due by November 20